

PDF

# Garden Route District Municipal Safety Plan



**Period of Validity** (*1 July 2022 to 30 June 2026*)

**Revision date:** (*01 March 2022*)

**FOREWORD BY THE HONOURABLE EXECUTIVE DEPUTY MAYOR, ADVOCATE GERT VAN NIEKERK**

Having an effective and efficient Safety Plan for the Garden Route can never be underestimated. Disasters and emergencies materialise overnight, such as the Knysna fires, the Covid-19 pandemic, and the November flooding in 2021. We have learned valuable lessons from these events including the catastrophe we would have faced, had an effective Safety Plan not been in place. It is indeed so that the Safety Plan is not confined to disasters but also applicable to other challenges such as an ever-increasing crime spiral, community safety, school safety and social challenges. It never stops. Safety threats need a plan to combat such threats, and such mechanisms may change from town to town in a District due to their unique circumstances.

The Garden Route District is blessed with forestries, lakes, beaches, mountains, wetlands, drylands, rivers and fynbos, making this District a very popular tourist and general holiday destination. From a safety point of view, of course, one cannot deny that each blessing in one or other way has its challenge. Therefore, accommodating the broader spectrum of the safety umbrella must be considered when it comes to the compilation of a safety plan.

As new challenges appear, one must develop new mechanisms, and a revised safety plan needs to be adjusted accordingly. Therefore, our safety plan must be on par with the latest developments and challenges. Stakeholders' input is critical in ensuring the betterment of the Garden Route District. This Community Safety Plan results from an inclusive consultation process between various stakeholders.



**ADV. GERT VAN NIEKERK**  
**DEPUTY EXECUTIVE MAYOR**  
**GARDEN ROUTE DISTRICT MUNICIPALITY**

**TABLE OF CONTENTS**

PART A: DISTRICT COMMUNITY SAFETY STRATEGY (DCSS) ..... 4

1. Introduction..... 4

2. Background ..... 4

3. Vision & Mission of the Garden Route District Municipality (GRDM)..... 5

4. Methodology ..... 6

5. Profile of the District Municipality ..... 6

6. Key Municipal Economic Review and Outlook ..... 8

7. Crime Overview ..... 9

8. Time frames..... 11

PART B: DISTRICT MUNICIPAL SAFETY PLAN ..... 12

9. Prioritisation of Needs ..... 12

10. Garden Route District Municipal Safety Plan..... 14

11. References ..... 58

12. Annexures:..... 59

## PART A: DISTRICT COMMUNITY SAFETY STRATEGY (DCSS)

### 1. Introduction

Community safety is integral to the Garden Route District Municipality vision for its community. To lead, enable, ensure inclusiveness, equitable and sustainable development, including quality of life and equal opportunities, are crucial components of the Garden Route District Municipality Reviewed Integrated Development Plan (2021 - 2022).<sup>1</sup> The Revised District Municipal Safety Plan focuses on strategic directions, to improve community safety and create better lives in communities.<sup>2</sup>

To ensure that the District Municipality focuses on the community's priority concerns for action in community safety in the wake of the various adverse effects of Covid-19, the Garden Route District Municipality undertook a consultation process to identify priorities for action incorporated in the Revised District Municipal Safety Plan.

The purpose of this safety plan is to identify key priority areas and strategic actions that align its 2019 District Municipal Safety Plan to the Western Cape Recovery Plan (2021) and the Provincial Strategic Plan (2019-2024).<sup>3</sup> This safety plan focuses on *inter alia* drug abuse, gender-based violence, SAPS's resources and safety in public spaces.

Partnerships are vital to deal effectively with various factors that influence community safety. The Garden Route District Municipality recognises that a partnership approach is key to improving the District Safety Plan outcomes. The Garden Route District Municipality is positioned uniquely to facilitate partnerships between government, non-government, business, NGOs, faith-based organisations and individual residents. It acknowledges the critical role of facilitating community safety outcomes between stakeholders across the District.<sup>4</sup>

### 2. Background

In 2019, the Garden Route District Municipality and the Department of Community Safety (DoCS) brought a range of stakeholders together to define their role in creating a safe environment where we can work, live and play. This collaboration used analysis of the Integrated Development Plan (IDP), SAPS crime statistics and trends, a safety audit and other existing District Safety Plans to develop and implement the 2019/2020 District Safety Plan. The District Municipality and the DoCS entered into a Transfer Payment Agreement making funds available to the District to support the development and implementation of the Safety Plan, help resolve public protest action, recruit, appoint

---

<sup>1</sup> Garden Route District Municipal Integrated Development Plan 2021-2022.

<sup>2</sup> Garden Route District Municipal Safety Plan 2019/2020.

<sup>3</sup> Western Cape Recovery Plan 2021.

<sup>4</sup> Garden Route District Municipal Safety Plan 2019/2020.

and train a mediation team and establish a District Safety Forum to drive the performance of the safety plan and provide administrative support.<sup>5</sup>

In 2020, the coronavirus pandemic significantly impacted the Western Cape's society and economy through the virus and the secondary effects of lockdown measures introduced in 2020 and 2021. These measures resulted in an extended period when most schools and businesses were closed, large proportions of employment were furloughed or changed to working from home, and emergency changes were made to the design and delivery of public services, including social care and voluntary sector support. There was also unprecedented disruption to community, recreational, cultural and religious gatherings and activities.<sup>6</sup> In this context, the District found it challenging to implement the safety plan developed in 2019. On the other hand, there were many lessons learned in adapting its strategies to respond to the pandemic.

To ensure that the Western Cape is a place where all people feel secure and live free from fear, DoCS held engagements with the District on 01 March 2022 to review their safety plan. The purpose of the collaborative approach was to identify critical actions for safety and develop implementation plans.

### **3. Vision & Mission of the Garden Route District Municipality (GRDM)**

#### **Vision**

Garden Route District Municipality, the leading, enabling and inclusive District, characterised by equitable and sustainable development, high quality of life and equal opportunities for all.

#### **Mission**

In order to achieve its vision, the Garden Route District Council accepted the mission below. The Garden Route District Municipality as a category C local authority strives, to deliver on its mandate through:

- Unlocking resources for equitable, prosperous and sustainable development.
- Provide the platform for coordination of bulk infrastructure planning across the District;
- Provide strategic leadership towards inclusive / radical / rigorous socio-economic transformation to address social, economic and spatial injustice;
- Redress inequalities, provide access to ensure inclusive services, information and opportunities for all citizens of the District;
- Initiate funding mobilisation initiatives / programmes to ensure financial sustainability;
- Coordinate and facilitate social development initiatives.<sup>7</sup>

<sup>5</sup> Garden Route District Municipal Safety Plan 2019/2020.

<sup>6</sup> Western Cape Recovery Plan 2021.

<sup>7</sup> Garden Route District Municipal IDP 2021-2022.

#### 4. Methodology

The Revised District Municipal Safety Plan results from an inclusive consultative process. In collaboration with DoCS and critical stakeholders in safety and security who have a niche knowledge in the field, the District Municipality convened a one-day safety planning workshop to identify key priority areas, re-prioritise safety needs and develop strategic actions. The workshop was held on 01 March 2022.

The Deputy Executive Mayor of Garden Route District Municipality, Adv Gert van Niekerk, opened the workshop. After that, Ms Amanda Dissel, the Director of Policy and Research (DoCS), set the scene and outlined the workshop's objectives. Next, Adv Han Marie Marshall, the Director of Community Police Relations (DoCS), gave an overview of the area-based teams approach and available funding. Next, the Chief of Staff in the Office of the Executive Mayor, Mr Siphilwe Dladla, presented an overview of the Garden Route Municipal Safety Plan and its progress. Finally, Brigadier Phumzile Cetyana, Da Gamaskop & Eden Cluster Commander provided a crime overview and outlined the challenges and the main contributors to crime in the Garden Route Municipality. The participants engaged the speakers in their presentations.

In the second session, the participants broke into focus groups facilitated by a member of the Department of Community. The focus groups had to identify seven issues from the 2019/2020 District Municipal Safety Plan, which are still priorities for the District, and then decide whether to retain these priorities in the Revised District Municipal Safety Plan and brainstorm new priority areas and actions not dealt with in the 2019/2020 Safety Plan.

In drafting this plan, stakeholders considered background information, an analysis of the 2019/2020 District Municipal Safety Plan, policing needs and priorities for the District (PNPs), SAPS crime statistics and trends in the District.

#### 5. Profile of the District Municipality

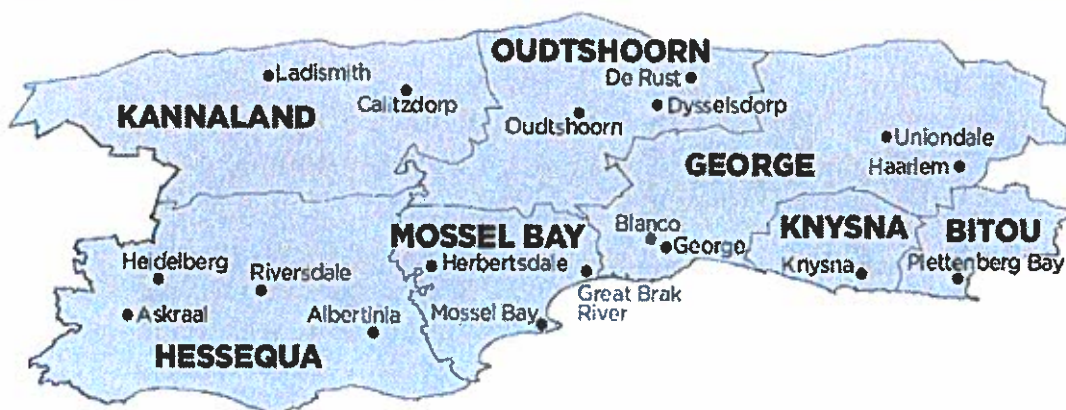


Figure 1: Map of the Garden Route District Municipality<sup>8</sup>

<sup>8</sup> <https://muscoosa.co.za/mufli-of-western-cape/garden-route-District-municipality-dc4/>

The Garden Route District Municipality, also known as the "Garden Route", situated on the southern-eastern coast of the Western Cape Province, is currently the third largest District municipality within the Western Cape. It stretches over approximately 23 332 km<sup>2</sup>, is well located on the N2 highway, situated halfway between national ports, has its own two recreational ports and a good transport and road infrastructure network.<sup>9</sup>

The Garden Route comprises of seven municipalities: Bitou, Knysna, George, Mossel Bay, Oudtshoorn, Kannaland and Hessequa.<sup>10</sup> The Garden Route is a place of opportunities whose sole purpose is to serve its community. A District with pristine beaches and a relatively unspoilt environment. The District is well known for its tourist attractions and natural beauty.<sup>11</sup>

The Garden Route currently has a population of 627 917, making it the second largest District in the Province.<sup>12</sup> According to the Western Cape Socio-Economic Profile, this total population is expected to increase to 641 094 by 2025, equating to an average annual growth rate of 0.8 per cent. It has a total of 175 680 households, with 140 informal settlements in the District, together amounting to 15 per cent of all households, and the housing waiting list amounts to 65 000 households. Roughly 82 per cent of the District's population lives in urban areas along the coast.<sup>13</sup>

The Garden Route District population density is 27 persons per square kilometre. The local municipal areas in the GRD compare as follows:

- Bitou - 70 people/km<sup>2</sup>
- Knysna - 68 people/km<sup>2</sup>
- Mossel Bay - 48 people/km<sup>2</sup>
- George - 43 people/km<sup>2</sup>
- Oudtshoorn - 26 people/km<sup>2</sup>
- Hessequa - 9 people/km<sup>2</sup>
- Kannaland - 5 people/km<sup>2</sup>.<sup>14</sup>

The overall sex ratio indicates more females than males in the Garden Route District municipal area, with 91.5 males per 100 females in 2020, rising to 92.6 males per 100 females in 2024. Between 2020 and 2026, the largest population growth projection estimates a growth in the 65+ aged cohort, at an annual average rate of 1.6 per cent.<sup>15</sup>

---

<sup>9</sup>Garden Route District Municipality Final Reviewed IDP 2021-2022, available at 2021 2022 Final Reviewed IDP \_25 May 2021\_ (gardenroute.gov.za) (visited March 2022).

<sup>10</sup> Garden Route District Municipality Final Reviewed IDP 2021-2022.

<sup>11</sup> Garden Route District Municipality Final Reviewed IDP 2021-2022.

<sup>12</sup>Area Based Team (ABT) dashboard, available at <https://www.arcgis.com/apps/dashboards/58288034c6664a24acd5e90a78d63a93> (visited March 2022).

<sup>13</sup> Garden Route District Municipality Final Reviewed IDP 2021-2022.

<sup>14</sup> The Garden Route District Socio-Economic Profile, 2021, Garden Route District Municipality Final Reviewed IDP 2021-2022.

<sup>15</sup> The Garden Route District Socio-Economic Profile, 2021, Garden Route District Municipality Final Reviewed IDP 2021-2022.

The unemployment rate in the District is 15.4 per cent. During Covid-19, job losses added to the already constrained economic environment. Many businesses had to relook their operational strategies and structures, resulting in more job losses. The District's unemployment rate is based on the narrow definition of unemployment, i.e. the percentage of people who can work but cannot find employment. The general definition generally refers to people that can work but are not actively seeking employment.<sup>16</sup>

## 6. Key Municipal Economic Review and Outlook

The main economic sectors in the District are:

Primary Sector:

- Agriculture, forestry and fishing
- Mining and quarrying

Secondary Sector:

- Electricity, gas and water
- Manufacturing
- Construction

Tertiary Sector:

- Wholesale, catering and accommodation
- General government
- Transport and communication
- Community service
- Finance and business services

In 2019, the economy of the Garden Route District was valued at R46.263 billion and employed 231 888 people. Between 2015 and 2019, the District's economy realised an average annual growth rate of 1.0 per cent, with better growth of 1.8 per cent in the tertiary sector, compared to the contraction of 0.1 per cent of the secondary sector and contraction of 4.0 per cent in the primary sector. In terms of the sectoral contribution in 2019, the finance, insurance, real estate and business services and the transport, storage and communication sectors were the main drivers that contributed to the positive growth between 2015 and 2019.<sup>17</sup>

However, these sectors were unable to maintain their positive growth during the Covid-19 pandemic and related restrictions to economic activity. The Garden Route District economy suffered a 6.3 per cent contraction with 15 304 net jobs lost as a result. The secondary sector was hit the hardest with a contraction of 12.2 per cent and 3 572 job losses, followed by the tertiary sector with a contraction of 5.9 per cent and 10 152 job losses. Most job losses occurred in the wholesale and retail trade, catering and accommodation sector as restrictions to movement placed a strain on the tourism sector. The only sector that

<sup>16</sup> The Garden Route District Socio-Economic Profile, 2021.

<sup>17</sup> The Garden Route District Socio-Economic Profile, 2021.



maintained positive growth was the agriculture, fishing and forestry sector which grew by 12.3 per cent due to favourable commodity prices and minor restrictions placed on the industry.<sup>18</sup>

## 7. Crime Overview

The District consists of two SAPS clusters (regions) and 21 police stations (see Table 1 below).

**Table 1: Municipalities, Towns, SAPS Police Stations and Clusters<sup>19</sup>**

<b>Municipality</b>	<b>Towns</b>	<b>SAPS Cluster</b>	<b>SAPS Stations</b>
<b>George</b>	George Uniondale Haarlem Herold's Bay Victoria Bay Wilderness	Eden Cluster	George Thembaletu Conville Uniondale Pacaltsdorp
<b>Mossel Bay</b>	Mossel Bay Groot Brakrivier Boggoms Bay Brandwatcht Friemersheim Herbertsdale Vleesbaal	Da Gamaskop Cluster	Mossel Bay Groot Brakrivier Da Gamaskop Kwanongqaba
<b>Knysna</b>	Knysna Brenton Brenton-on-Sea Buffels Bay Knoetzie Rheenendal Sedgefield	Eden Cluster	Knysna
<b>Bitou</b>	Plettenberg Bay Kwanokuthula Keurboomstrand Krantshoek Kurland Nature's Valley Wittedrift	Eden Cluster	Plettenberg Bay Kwanokuthula

<sup>18</sup> The Garden Route District Socio-Economic Profile, 2021.

<sup>19</sup> Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.

Municipality	Towns	SAPS Cluster	SAPS Stations
Oudtshoorn	Oudtshoorn De Rust Dysselsdorp	Eden Cluster	Oudtshoorn De Rust Dysselsdorp
Hessequa	Albertinia Heidelberg Riversdale Still Bay Gouritz Jongensfontein Slangrivier Witsand	Da Gamaskop Cluster	Albertinia Heidelberg Riversdale Still Bay
Kannaland	Calitzdorp Ladismith Vanwyksdorp Zoar	Eden Cluster	Calitzdorp Ladismith
<b>Total: 7</b>	<b>Total: 42</b>	<b>Total: 2</b>	<b>Total: 21</b>

The crime statistics generated by SAPS are an essential link in the value chain of the statistics system that informs safety priorities. SAPS provides a count of reported crimes per month in categories. Contact crimes are crimes against a person, usually with physical contact. Examples include murder, attempted murder, rape and sexual assault, aggravated robbery and common assault.<sup>20</sup>

SAPS presented an overview of the crime statistics for the 3<sup>rd</sup> quarter (October to December) of 2021/22 compared with the same period for 2020/2021 for the Eden and Da Gamaskop clusters. Contact crimes such as murder, attempted murder, assault GBH, common assault and robbery with aggravating circumstances decreased when compared with the same period the previous year.<sup>21</sup>

Contact crimes such as murder, attempted murder, assault GBH, common assault and robbery with aggravating circumstances decreased compared with the 2020/2021 reporting period. While contact crimes significantly reduced during the 2021/2022 reporting period, it increased in the Eden Cluster by 106.5 per cent and 69.49 per cent in Da Gamaskop Cluster for this reporting period.<sup>22</sup>

In both clusters, contact-related crimes such as malicious damage to property increased by 8.1 per cent compared with the last reporting period. Rape increased by 12.1 per cent in the

<sup>20</sup>Garden Route District Municipality Integrated Development Plan Final Reviewed IDP 2021-2022.

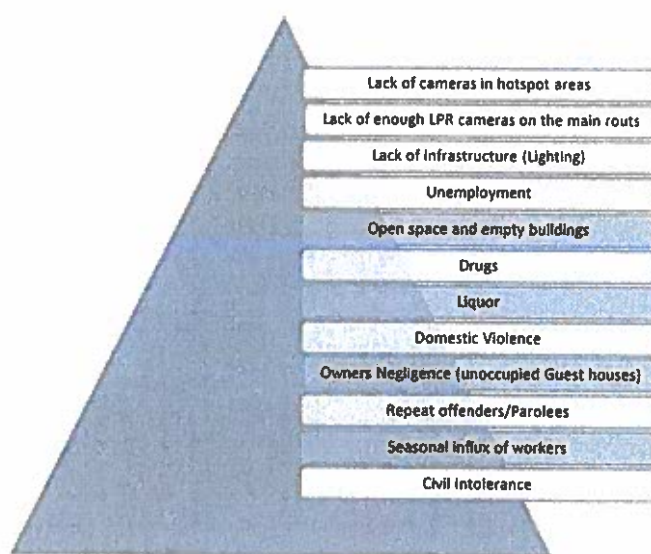
<sup>21</sup>Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.

<sup>22</sup>Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.

Eden Cluster and in the Da Gamaskop Cluster, sexual offences increased by 16.67 per cent and sexual assault by 11.76 per cent.

Property-related crimes decreased in the Da Gamaskop Cluster but increased by 15.38 per cent in the Eden Cluster.<sup>23</sup> Although property-related crimes decreased in the Da Gamaskop Cluster, fraud-related crimes increased by 98.95 per cent.<sup>24</sup>

According to SAPS, the main contributors to crime within the Garden Route District Municipality are a lack of cameras in hotspot areas, poor lighting, unemployment, drugs, liquor, domestic violence, repeat offenders/parolees, seasonal influx of workers and civil intolerance (see Figure 2 below).



**Figure 2: Main Contributors to crime<sup>25</sup>**

## 8. Time frames

This revised safety plan will be attached as a Sector Plan to the IDP of the District Municipality and may be reviewed annually should the need exist. The time period to implement this plan is from 1 July 2022 to 30 June 2026.

<sup>23</sup> Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.

<sup>24</sup> Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.

<sup>25</sup> Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.

## PART B: DISTRICT MUNICIPAL SAFETY PLAN

### 9. Prioritisation of Needs

Table 2: Prioritisation of Safety Concerns / Issues

Issue Number	Issue Name	Prioritisation
10.1.1	<b>Policing and Law Enforcement:</b> Lack of police resources, police visibility and crime prevention initiatives. There is insufficient involvement of other law enforcement officials and a lack of support to SAPS. Law enforcement officials typically work only during weekdays and are not available to assist SAPS to enforce by-laws over weekends, which is when most offences occur.	1
10.6.1	<b>Gender-based violence.</b>	2
10.3.1	<b>Managing substance abuse (drugs) and gangsterism:</b> Drug use among the youth and gangsterism.	3
10.4.1	<b>Managing the use of alcohol and liquor outlets:</b> Lack of control over illegal shebeens and liquor outlets due to lack of by-law enforcement and regulation. There is a need to review by-laws concerning spaza shops / liquor outlets and drinking in public.	4
10.5.1	<b>School Safety:</b> There are break-ins at schools during holidays, especially in rural schools which are not adequately fenced. Sector 3 in Knysna has no primary school and it is unsafe for children to travel to the nearest schools.	5
10.2.1	<b>Effective Criminal Justice System:</b> Addressing shortcomings in the Criminal Justice System.	6
10.8.1	<b>Support to Neighbourhood Watches:</b> Limited or lack of support to neighbourhood watches.	7
10.11.1	<b>Safety in Public Spaces:</b> Bushy areas are a concern as many members are being targeted by criminals. There are some places where children play truant, such as at dams, churches at night or stadiums. People are targeted for robberies or rapes. People also use dumping grounds for criminal activities. There is also a concern with the safety on beach areas, especially in the summer months and during the festive season.	8

10.2.2	<b>Effective Criminal Justice System:</b> Short sentences caused by delays and poor prosecution means that offenders return to the community.	9
10.1.5	<b>Policing and Law Enforcement:</b> High levels of absenteeism contribute to a shortage of staff.	10
10.1.2	<b>Policing and Law Enforcement:</b> SAPS infrastructure, equipment and vehicles: (sufficient police vehicles, but not well maintained; takes long to repair).	11
10.12	<b>Tourist Safety:</b> Tourist safety at all tourist attractions and the beaches, for example the Point in Mosselbay.	12
10.11.3	<b>Safety in Public Spaces:</b> Vagrants and sex workers take shelter at public spaces causing a safety concern especially in George, Knysna and Oudtshoorn.	13
10.9.1	<b>Establishment of a District Safety Forum:</b> No central platform to coordinate from, share information, create synergy of crime prevention efforts	14
10.1.3	<b>Policing and Law Enforcement:</b> Lack of specialised units.	15
10.11.2	<b>Safety in Public Spaces:</b> Empty buildings in George, Knysna, and Wittedrif in Plettenberg Bay and the Dysselsdorp taxi rank are used by criminals to commit crime.	16

## 10. Garden Route District Municipal Safety Plan

### 10.1 Policing and Law Enforcement 10.1.1 Police Resources

#### Safety Concern: Shortage of SAPS Resources

- A shortage of SAPS human resources contributes to a lack of visibility and crime prevention initiatives.
- There are insufficient detectives in the different precincts. None of the SAPS stations are functioning at full capacity.
- High levels of absenteeism in SAPS contribute to a shortage of staff.

#### Objectives:

1. To increase and manage policing human resources more effectively.
2. To improve police visibility through targeted police patrols at hotspots in the Garden Route District Municipal area and to increase the allocation of funding for crime prevention and community safety projects.
3. To decrease excessive absenteeism and implement effective leave management programmes.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Provincial SAPS to do careful planning to allocate resources to precincts where the need is the greatest. Province to advocate for increased resources.	All precincts within the Garden Route District	The shortage of resources is flagged in the provincial PNP report.	An equitable and effective distribution of SAPS human resources in all the precincts.	SAPS - national and provincial office.	Garden Route District Safety Forum
SAPS to fill all vacant and funded posts or transfers across the various levels.	All precincts within the Garden Route District	A draft of the recruitment strategy.  Number of vacant funded posts filled over the next 12-month period.	Increased human resources & efficacy.  Increased ability to prevent and respond to crime.	SAPS - national and provincial office.	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Recruitment and training of new police reservists to boost law enforcement visibility.	All precincts within the Garden Route District	Number of additional police reservists per police cluster recruited and trained.	Increased human resources & efficacy.	SAPS station commanders	Garden Route District Safety Forum
Continuous training for junior police officers and debriefing sessions to alleviate stress. Experienced senior members must train and mentor new recruits.	All areas in the Garden Route District	Training and Development Plan for junior police officers.	Stress-free work environment. Well trained junior police officers.	SAPS	Garden Route District Safety Forum
Conduct training workshops for SAPS crime prevention commanders. Training to enhance firearm competency is also vital for all officers.	All areas in the Garden Route District	Crime prevention training curriculum and manual. The number of firearm competency certificates issued.	A rollout of more crime prevention initiatives leading to safer communities. Better policing and clear understanding of crime prevention. Increased firearm proficiency for all SAPS officers.	SAPS	Garden Route District Safety Forum
Language barriers – SAPS should be able to serve the communities in their native language. Ensure a policy where officials on duty speak all the languages of the communities they serve.	All precincts within the Garden Route District	Revised SAPS policy	Improved service delivery	SAPS	Garden Route District Safety Forum SAPS

<b>Activity/ Action steps</b>	<b>Target/Area</b>	<b>Output/ MoV</b>	<b>Outcome</b>	<b>Responsible/ Lead agency?</b>	<b>Who/How M&amp;E</b>
<p>SAPS senior management to manage sick leave by identifying trends and patterns of sick leave utilisation.</p> <p>Conduct leave management information sessions and educate members on responsible utilisation of sick leave.</p> <p>Conduct research to assess the root causes contributing to high levels of absenteeism.</p>	<p>All precincts within the Garden Route District</p>	<p>Monthly reports on sick leave utilisation</p> <p>Research report</p>	<p>Decrease in absenteeism.</p> <p>Sick leave that is utilised responsibly.</p> <p>A comprehensive understanding of factors contributing to high levels of absenteeism.</p>	<p>SAPS</p> <p>(Station Commanders and Human Resources)</p> <p>DoCS</p>	<p>Garden Route District Safety Forum</p>
<p>SAPS to review how incapacitated SAPS members that receive a section 102/3 sanction is reflected on the establishment as they are counted as fully fledged members but are unable to do normal duties as they have been declared unfit to carry a weapon.</p>	<p>All precincts within the Garden Route District</p>	<p>SAPS policy reviewed and perhaps consider reappoint those members under the Public Service Act.</p>	<p>More accurate reflection of actual SAPS resources.</p>	<p>SAPS</p>	<p>Garden Route District Safety Forum</p> <p>SAPS</p>
<p>SAPS must also take better care of their existing members in terms of their health and safety and career paths.</p>	<p>All precincts within the Garden Route District</p>	<p>Number of initiatives undertaken to ensure the workforce's health and safety and clear career paths.</p>	<p>Clear career pathing for current members.</p> <p>Occupational Health and safety improved.</p> <p>Increased morale among the workforce.</p>	<p>SAPS</p>	<p>Garden Route District Safety Forum</p>



Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Corrupt law enforcement officials to be dealt with decisively.	All precincts within the Garden Route District	Time frames to be adhered to by Law Enforcement Agencies in terms of disciplinarys. Number of corruption cases dealt with.	Improved service delivery	SAPS DoCS	Garden Route District Safety Forum SAPS
Demarcation of police stations in accordance with District boundaries to be finalised.	All precincts within the Garden Route District	SAPS demarcation announced and necessary regional officials appointed and equipped.	Improved service delivery	SAPS DoCS	Garden Route District Safety Forum SAPS

### 10.1.2 SAPS Infrastructure, Equipment and Vehicles

#### Safety Concern: SAPS infrastructure, equipment and vehicles:

- There are insufficient SAPS vehicles to comply with minimum requirements for patrols and shift work. Repairs to the SAPS vehicles take too long.
- There are long outstanding maintenance and infrastructure issues in many police station buildings.

#### Objective:

1. To increase, maintain and ensure optimal utilisation of SAPS physical resources.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Increase the SAPS vehicle fleet.	All areas in the Garden Route District	List of additional police vans per police cluster.	A well-resourced police service and quicker police response.	SAPS DoCS	Garden Route District Safety Forum
SAPS to look at the policy on repairs of vehicles with the aim of allowing this to be done by local mechanics.  Develop a SOP to streamline the process of vehicle repairs and curb this current crisis as it severely affects service delivery.	All areas in the Garden Route District	Investigation completed and report submitted.  SOP developed.	Better SAPS service delivery	SAPS DoCS	Garden Route District Safety Forum
Review and implement the existing plan on the development and upgrading of new police stations.	All areas in the Garden Route District	Reviewed plan on development and upgrading of new police stations.	Effectively resourced police stations.	SAPS	Garden Route District Safety Forum

### 10.1.3 SAPS Specialised Units

**Safety Concern: Lack of SAPS specialised units to deal with certain forms of crime.**

- There needs to be dedicated capacity to deal with land invasion at each of the bigger municipalities.

**Objective:**

1. To reinstate SAPS specialised units and optimally incorporate them into targeted operations.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
MEC for Community Safety to motivate for the re-instatement of SAPS specialised drug units (SANAP) at MINMEC and other platforms.	All areas in the Garden Route District	Motivation submitted to MinMEC and other platforms that include the National Minister of Police.	Better service delivery	DoCS	Garden Route District Safety Forum
The targeted operations should optimally incorporate the K9 units of SAPS and the K9 unit to be established at Mossel Bay Municipality with DoCS funding.	All areas in the Garden Route District	K9 units used in targeted operations	Better identification of drug traffickers	SAPS Provincial and Local Traffic	Garden Route District Safety Forum
SAPS organised crime unit members should cooperate with visible policing to patrol hotspots (i.e. focus on drugs). The Law Enforcement & Traffic of the local municipalities should also play an active role.	All areas in the Garden Route District	SAPS Organised crime units including local municipal LE and Traffic patrolling hotspots & drug infested areas.	Better SAPS & Local Government service delivery	SAPS Garden Route District Municipality Local Municipalities	Garden Route District Safety Forum

### 10.1.4 Law Enforcement Resources

#### Safety Concern: Shortages of Law Enforcement Resources

- There is insufficient involvement of law enforcement officials and a lack of support to SAPs.
- Law enforcement officials typically work only during weekdays and are not available to assist SAPs in enforcing by-laws over weekends, which is when most offences occur.
- In addition, inadequate and lack of standardised training for law enforcement officials creates a risk for joint operations.

#### Objectives:

1. To increase and manage law enforcement human resources more effectively.
2. To involve law enforcement officials in crime prevention operations and patrols to improve visibility in the communities.
3. To increase the budget for municipal law enforcement.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Conduct a study on how to expand the operational hours and footprint of law enforcement (review the budget, change of operating hours, structure and deployment to when and where it is most needed in order to assist SAPs on all days of the week, including weekends to focus on by-law enforcement) – S 78 investigation into the need for law enforcement.	All areas in the Garden Route District	Report of a work study that is conducted.  Reviewed staffing budget, structure, and deployment of municipal law enforcement.  Reviewed model submitted to council and negotiated with labour.	Evidence-based research data used to inform decision-making.  Expanded operating hours of local law enforcement.  Increased law enforcement officer complement.  Better cooperation amongst the law enforcement agencies.	Garden Route District  Local Municipalities  DoCS	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Standardise training for Law Enforcement officials to ensure they are able to assist SAPS properly when joint operations are conducted.	All areas in the Garden Route District - especially Oudtshoorn	A robust standardised training methodology, training curriculum and manual developed for Law Enforcement officers.	Increased law enforcement efficiency.	Garden Route District and Local Municipalities	Garden Route District Safety Forum
Recruitment and training of new law enforcement officers to increase numbers and boost law enforcement visibility.	All precincts within the Garden Route District	Number of additional law enforcement officers per police cluster recruited and trained.	Increased support to SAPS.	District and Local Municipalities	Garden Route District Safety Forum
There needs to be dedicated capacity to deal with land invasion at each of the bigger municipalities, e.g. George, as well as additional law enforcement capacity.	All areas in the Garden Route District	The number of land invasion units established.	Increased law enforcement capacity and efficiency in issues pertaining to illegal land invasions.	Local Municipalities	Garden Route District Safety Forum
Implement public education campaigns on the different roles and responsibilities and functions of by-law enforcement.  Address the lack of understanding by seniors within municipalities regarding the roles and responsibilities of the transversal LE function.	All areas in the Garden Route District - especially George	Public education campaign implemented on the different roles and responsibilities and functions of by-law enforcement.  Senior managers within municipalities sensitised on the roles and responsibilities of the transversal LE function.	Firmly establish safety on the agenda of the District and Local Municipalities	GRDM and Local Municipalities  SALGA  DoCS	Garden Route District Safety Forum  DSD  SAPS

### 10.1.5 Policing and Law Enforcement Activities

#### Safety Concern: A lack of visibility and crime prevention initiatives.

##### Objectives:

1. To increase the allocation of funding for crime prevention and community safety projects.
2. To increase policing and law enforcement monitoring while busy at operations.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Use targeted police interventions to improve police visibility (including targeted patrols at hotspot areas).	All areas in the Garden Route District	Targeted Police Intervention Strategy or Plan.	Notable decrease of crime in general.	SAPS	Garden Route District Safety Forum
Install CCTV cameras (LPR) at identified hotspot areas/Critical infrastructure points/National key points.	All precincts within the Garden Route District	Number of CCTV cameras installed	Improved service delivery	SAPS District and Local Municipalities	Garden Route District Safety Forum SAPS
Establish a monitoring capacity of the cameras at an operational room at the District.	All precincts within the Garden Route District	Monitoring capacity established	Improved service delivery	SAPS District and Local Municipalities	Garden Route District Safety Forum SAPS
Increase drone capacity for policing and monitoring while busy at operations.	All precincts in the Garden Route District	Monitoring capacity established	Improved service delivery	SAPS, District & Local Municipalities	District Safety Forum SAPS

### 10.1.6 Engagement with CPFs and NHWs

**Safety Concern: Limited or lack of engagement with NHWs and CPFs.**

**Objectives:**

1. To improve the relationship between Neighbourhood Watches (NHWs) and Community Police Forums (CPF).
2. To improve communication among the different stakeholders, mobilise more NHWs and ensure that they are fully functional.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Review the CPF/NHW relationship and expectations in terms of farm watches to be clearly communicated by DoCS.	All areas in the Garden Route District	Revised relationship and circular to all CPFs and NHWs from DoCS.	Clarity and less conflict.	DoCS	Garden Route District Safety Forum  SAPS
Mobilise local communities to set up street patrols and NHWs.	All areas in the Garden Route District	Number of new NHWs established and accredited.	More patrols and safer communities	SAPS  DoCS	Garden Route District Safety Forum
NHWs are not fully functional at all policing areas and need training and capacity building.	All precincts within the Garden Route District	Completed SAPS and DoCS audit of where the need exists.  Number of DoCS training sessions offered.	Improved service delivery	SAPS  DoCS	Garden Route District Safety Forum  SAPS

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
CPF structure to be revisited. Attendance at CPF meetings should be compulsory for DSD and other government departments.	All areas in the Garden Route District	Revised CPF policy	Improved service delivery	SAPS  DoCS	Garden Route District Safety Forum  SAPS



### 10.1.7 Support to Neighbourhood Watches

#### Safety Concern: Limited or lack of support to Neighbourhood Watches

##### Objective:

- To render support in the establishment, maintenance, and activities of the NHWs in the District (equipment and financial support).

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Recruit, equip and deploy more NHWs per Municipality.  Provide NHWs with proper equipment such as reflective vests, torches, decals, strobe lights so that they may be visible when they do patrols in their communities.	All areas in the Garden Route District	The number of NHWs recruited, equipped, and deployed per municipality.	Safer communities	DoCS  SAPS	Garden Route District Safety Forum
DoCS to streamline and speed up the NHW accreditation and training process.	All areas in the Garden Route District	Business/ implementation plan.  Approved applications for accreditation.	Increase in the number of accredited and trained NHWs.  Safer communities	DoCS  NHWS  SAPS	Garden Route District Safety Forum
Many of the NHW structures are farm watches, and they need to cover vast farming areas. They thus need funding for petrol. The Local Municipal Community Safety Forums that are to be set up should provide monetary support to all NHW structures.	All areas in the Garden Route District	The number of NHWs funded by Local CSFs.	Safer communities	Local municipalities	Garden Route District Safety Forum

## 10.2 Gender-based violence

<p><b>Safety Concern: Gender-based violence</b></p> <ul style="list-style-type: none"> <li>- High rates of gender-based violence in the District.</li> <li>- Contributing factors are absent fathers, alcohol and substance abuse, economic dependency, harmful norms of masculinity, and depression.</li> <li>- Victims frequently withdraw protection orders/charges due to dependency on the abuser.</li> </ul>					
<p><b>Objectives:</b></p> <ol style="list-style-type: none"> <li>1. To implement a strategy on positive male role modelling.</li> <li>2. To implement the Provincial Gender Based Violence Prevention plan.</li> <li>3. To establish shelters for victims.</li> <li>4. To implement programmes to support and assist victims of gender-based violence.</li> <li>5. To ensure efficient reporting by Criminal Justice System role-players.</li> <li>6. To create awareness about gender-based violence prevention and provide services to victims.</li> </ol>					
<p><b>Activity/ Action steps</b></p> <p>Implement the concept of Men's Parliament across the District.</p>	<p><b>Target/Area</b></p> <p>Men and boys in all areas of the Garden Route District</p>	<p><b>Output/ MoV</b></p> <p>Number of Men's parliaments established. Activities of the Men's Parliaments.</p>	<p><b>Outcome</b></p> <p>Greater awareness of pro-social masculine norms.</p>	<p><b>Responsible/ Lead agency?</b></p> <p>District and Local Municipalities Men for Change NGOs All Provincial Government Departments.</p>	<p><b>Who/How M&amp;E</b></p> <p>Garden Route District Safety Forum</p>

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Conduct a District wide workshop on GBV and developing a strategy.	All areas in the Garden Route District	District GBV strategy is developed.	GBV is reduced.	DSD District and Local municipalities	Garden Route District Safety Forum
Develop a coordinating structure for implementation of the strategy. DSD to be requested to present the strategy to the CSF.	All areas in the Garden Route District	Coordinating structure comprising of all key stakeholders is established.	A more coordinated response to GBV within the District.	District and Local municipalities SAPS	Garden Route District Safety Forum
Investigate the establishment of further shelters for victims of domestic violence (there is one in Mosselbay, Albertinia, and George but this is not sufficient).	Garden Route District Victims of domestic violence and child abuse	Data provided by NPA as to where the cases are mostly originating from. Shelters are established in areas where they are needed. Staff is appointed and trained.	Victims of GBV are able to leave abusive homes and receive assistance. An increase in the number of victims that can be taken to a place of safety.	DSD District and Local municipalities	Garden Route District Safety Forum
Strengthen referral pathways: - VEP facilities at police stations to develop database of referral agencies/people. - Develop a standard referral pathway.	Garden Route District Victims of gender-based violence	A referral pathway is developed and implemented involving all role players.	Victims of gender-based violence are assisted appropriately.	DSD All role players	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
<p>It is important that (potential) victims know what their rights are; and</p> <p>- there should also be an understanding of (potential) perpetrators and what moves them to become perpetrators.</p>	<p>All areas in the Garden Route District - Victims of gender-based violence</p>	<p>Number of victims receiving support</p> <p>Awareness campaigns in communities and at schools.</p> <p>Awareness campaign manifesto drafted and adopted.</p>	<p>Victims of gender-based violence are assisted appropriately.</p> <p>More women and children report incidents of gender-based violence and child abuse to SAPS.</p> <p>Safer communities.</p>	<p>DSD</p> <p>WCED</p> <p>SAPS</p> <p>All Government Departments</p>	<p>Garden Route District Safety Forum</p>
<p>There is currently no awareness programmes that specifically spells out the responsibilities of all parties. Create a learning platform to deepen all parties' understanding of GBV and promote transparency.</p> <p>Need greater accountability and reporting from all Criminal Justice System role players.</p> <p>Department of Justice needs to report on the issuing of protection orders.</p>	<p>All areas in the Garden Route District</p>	<p>Number of protection orders issued and served on abusers.</p>	<p>Improved reporting by the CJS on GBV cases.</p>	<p>DoJ&amp;CD</p> <p>SAPS</p> <p>NPA</p>	<p>Garden Route District Safety Forum</p>
<p>Profile GBV repeat offenders.</p>	<p>All areas in the Garden Route District</p>	<p>Database of repeat offenders</p>	<p>Safer communities</p>	<p>SAPS</p>	<p>Garden Route District Safety Forum</p>

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
SAPS must consider opening more Family, Child and Sexual (FCS) units across the Garden Route District.	All areas in the Garden Route District	SAPS formally requested by MEC of Community Safety to consider this and cost this policing need and its feasibility.	FCS units are established, and members appointed and trained  Fully capacitated and effective FCS units.	SAPS  DoH	Garden Route District Safety Forum

### 10.3 Managing substance abuse (drugs)

<p><b>Safety Concern:</b> Drug use among the youth.</p> <ul style="list-style-type: none"> <li>- Drug use among the youth is widespread throughout the District. There are increasing numbers of young people and youth abusing substances.</li> <li>- Many use drugs because of peer pressure. A lack of recreational alternative is also a factor.</li> <li>- There is an increase in substance abuse over the festive season. Substances are predominately alcohol, tik and mandrax.</li> <li>- There is also a link between food insecurity and substance abuse – people spending scarce resources on drugs or alcohol rather than food.</li> <li>- Substance abuse is linked to the commission of assaults, violent crime and property crime to sustain the habit.</li> <li>- Gender based violence is highly associated with substance abuse – especially drinking. Substance abuse can lead to mental health issues, trauma and road accidents, and a reduced ability to participate in the labour market.</li> <li>- The response tends to be reactive rather than proactive. The substance abuse interventions need to be data-led and evidence based.</li> </ul>					
<p><b>Objectives:</b></p> <ol style="list-style-type: none"> <li>1. To establish the extent of the problem and develop a District Drug Action Plan.</li> <li>2. To implement DSD prevention and treatment interventions and ensure that referral systems are put in place.</li> <li>3. To establish youth after care centres and implement activities.</li> <li>4. To establish an in-patient substance abuse treatment facility.</li> <li>5. To design and implement a comprehensive drug prevention programme.</li> </ol>					
<p><b>Activity/ Action steps</b></p> <p>Conduct youth school survey with school population 13 - 14 years of age (last survey conducted in 2011).</p> <p>Need to expand survey to include out of school youth.</p>	<p><b>Target/Area</b></p> <p>Learners in all areas in the District.</p>	<p><b>Output/ MoV</b></p> <p>The number of completed youth surveys.</p>	<p><b>Outcome</b></p> <p>An understanding of the extent of substance abuse among youth and where the predominant problem exists.</p>	<p><b>Responsible/ Lead agency?</b></p> <p>Doh NGOs dealing with drug addiction. WCED CJCP</p>	<p><b>Who/How M&amp;E</b></p> <p>Garden Route District Safety Forum</p>

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Revive the Local Drug Action Committees (LDAC) where they are not currently operational (established in terms of Act 70 of 2008).  One (1) local drug action committee to be established per town where it does not exist yet.	All areas where they are not operational	LDAC is established and meets regularly.  Audit of where local drug action committees are needed.	A coordinating mechanism is established.  Improved service delivery.	District Executive Mayor Supported by DSD	Garden Route District Safety Forum
LDAC to develop an operational drug action plan. This must be based on the National Drug Master Plan 2019 - 2024.	All areas in the Garden Route District	An operational drug action plan.	A reduction in the trafficking and abuse of drugs in the District.  Reduction in substance abuse related crime.	District Executive Mayor Supported by DSD	Garden Route District Safety Forum
LDAC needs to drive the development and implementation of a comprehensive referral system between departments and service providers.	All areas in the Garden Route District	An established referral system.  The number of people referred for services.	Coordinated efforts among different role players in the fight against drug abuse.	LDAC  District Mayor	Garden Route District Safety Forum
Advocate that local drug action plan must be budgeted and included in the municipal IDP.	All areas in the Garden Route District	A budget dedicated to the Local drug action plan.	Budgets are allocated to support substance abuse interventions.	District Executive Mayor Supported by DSD	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
DSD substance abuse programmes, in partnerships with NGOs, must continue with: <ul style="list-style-type: none"> <li>- Prevention</li> <li>- In-patient treatment</li> <li>- Parenting skills</li> <li>- Youth development</li> <li>- After care services.</li> </ul>	All areas in the Garden Route District	Number of people receiving treatment and support.	Development of social skills and responsible decision-making around substance use.  Reduction in substance abuse related crime.	DSD NGOs	Garden Route District Safety Forum
Implement methadone treatment programmes.	George	The number of people on the methadone programme.	Substance abusers receive assistance to stop taking harmful drugs.	Department of Health SANCA SAHARA	Garden Route District Safety Forum
Youth after care centres needs to be established or revived where they exist. This can include: <ul style="list-style-type: none"> <li>- DSD Youth Cafes</li> <li>- DCAS – MOD Centres</li> <li>- Civil society interventions.</li> </ul>	All areas in the Garden Route District	The number of youth being mentored.	Youth after care centres that are functioning effectively.  Process led by LDAC and NGO Planet Youth also involved.	DSD DCAS NGOs	Garden Route District Safety Forum
Conduct an audit of available rehabilitation service providers and rehabilitation centres.	All areas in the Garden Route District	Audit completed and needs identified.	Information on where rehabilitation services are required.	DSD	Garden Route District Safety Forum



Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
The budgets of the different departments must be coordinated to address the problem holistically (District youth development; WCED safety management component; local municipality youth development).	All areas in the Garden Route District	The number of youths actively attending youth facilities. The number of people rendering extra-curricular activities for youth.	There is strong coordination of youth interventions. Holistic planning.	District and local municipalities youth development components	Garden Route District Safety Forum
Make rehabilitation centres accessible to the communities in the District. DSD and District need to plan for the establishment of a treatment facility in the District.	Eden and Central Karoo	A plan is developed for the establishment of a treatment facility. The number of rehabilitation centres established in the District.	Substance abusers receive assistance to stop taking harmful drugs. Increase in the number of rehabilitated substance abusers (drugs).	DSD GRDM DoH	Garden Route District Safety Forum
Substance abuse rehabilitation programmes to be increased and offered for both in-patients and out-patients.	All areas in the Garden Route District	Roll-out of rehabilitation programmes.	Decrease in drug related crimes.	DoH DSD NGOs	Garden Route District Safety Forum
Open Skills Development Centres to address skills shortage among youth.	All areas in the Garden Route District	Skill development plan for youth.	Economically active and safer communities.	GRDM in partnership with others	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
SAPS to do organised, intelligence driven, targeted operations against drug lords and dealers to curb drugs coming into the province and leaving the Province.	All areas in the Garden Route District	Integrated operational plan	A reduction in the amount of drug trafficking	SAPS DoTPW (Traffic) Law Enforcement	Garden Route District Safety Forum
Effective drug prevention programmes/info sessions to be held at schools and for the youth out of school, to instill values, and address peer pressure.	All areas in the Garden Route District	Engagement attendance registers. Number of drug prevention programmes presented.	Youth that are educated on the dangers of using drugs. Children equipped to make better decisions. Empowered and resilient youth.	District and Local municipalities DoCS DSD SAPS WCED NGOs	Garden Route District Safety Forum
Implement parental guidance programmes on signs and symptoms of children using drugs.	All areas in the Garden Route District	Engagement attendance registers.	Empowered and resilient parents.	DSD WCED	Garden Route District Safety Forum
Community to be encouraged to make statements and be informed that it can be done anonymously.	All areas in the Garden Route District	Press statements issued with hotlines to contact.	Informed communities.	Local municipalities SAPS	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
NHWs to identify drug houses especially of municipalities so that action may be taken to evict such people.	All areas in the Garden Route District	Number of Drug houses identified per quarter.	Drug lords taken on systematically.	NHWs Councillors CPFs Rate payer's associations	Garden Route District Safety Forum
Appoint more psychologists per District to assist drug addicts.	All areas in the Garden Route District	The number of psychologists appointed.	Improved service delivery.	DSD WCED	Garden Route District Safety Forum
Create employment opportunities via EPWP and Chrysalis for recovering drug addicts.	All areas in the Garden Route District	The number of EPWP and Chrysalis opportunities created and filled.	Creating alternatives for drug addicts.	Local Municipalities	Garden Route District Safety Forum
Educators must be taught the signs and symptoms of drug and alcohol abuse. Educators must do unannounced drug searches to identify children at risk and institute a policy on referral to social workers when a child is identified and not be sent home or provide further punishment/disciplinary action.	All areas in the Garden Route District	The number of: 1) training programmes offered and attended, 2) unannounced drug searches done per school, and 3) children referred to a social worker.	Improved service delivery to children at risk.	SAPS Local Municipalities DSD WCED	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Municipalities must be considering applications for project funding from NGOs specialising in drug prevention programmes.	All areas in the Garden Route District	The number of funding applications received and assessed and funded.	Active citizenry in prevention efforts.	Local municipalities NGOs	Garden Route District Safety Forum
Establish a facility that provides a Chrysalis Academy type of programme in the District. It was proposed that Wolwekloof be re-opened and be used for this purpose.	Garden Route District	Implementation plan	Holistic youth development for youth at risk.	GRDM DoCS Crysalis Academy	Garden Route District Safety Forum

#### 10.4 Managing the use of alcohol and liquor outlets

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
<p><b>Safety Concern: By-law enforcement, regulation and review</b></p> <ul style="list-style-type: none"> <li>- Lack of control over illegal shebeens and liquor outlets due to lack of by-law enforcement and regulation.</li> <li>- There is a need to review by-laws concerning spaza shops / liquor outlets and drinking in public.</li> <li>- Most of the problematic drinking of alcohol is related to binge drinking.</li> </ul>	All areas in the Garden Route District	Joint Operational Plan	Better cooperation amongst Law Enforcement Agencies and NHWs	SAPS Law Enforcement NHWs	Garden Route District Safety Forum
<p><b>Objective:</b></p> <ol style="list-style-type: none"> <li>1. To combat the issue of excessive alcohol consumption and enforce by-laws and regulations relating to liquor outlets and spaza shops.</li> </ol>	All areas in the Garden Route District	Liquor outlets closed Liquor confiscated Fines issued	Reduction in illegal outlets and sales	SAPS Law Enforcement	Garden Route District Safety Forum
<p>Illegal liquor outlets should be policed, shut down and liquor confiscated. Extended hours at alcohol outlets over the festive season must be stopped. Stringent regulations regarding the application process for the licensing of liquor outlets must be effected and less licenses must be issued based on a set of criteria to be developed.</p>	All areas in the Garden Route District	Reviewed regulations	Reduction in the number of liquor outlets	WCLA SAPS Mun town planning	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Capacitate Law Enforcement for the enforcement of by-laws. Ensure stricter enforcement of by-laws.  The municipality should appoint dedicated staff to ensure that liquor by-laws are enforced; and in the case of legal outlets, to ensure compliance with the conditions of their liquor licence.	All areas in the Garden Route District	Implementation plan	Better policing of liquor outlets and resultant crimes.  Safer Public spaces.	GRDM  WCLA  SAPS  LM LE	Garden Route District Safety Forum
Develop a by-law (or adapt an existing one) for the regulation of trading hours of liquor outlets taverns and spaza shops (the problem seems to be moving from one outlet to another due to different closing times of liquor outlets).	Garden Route District	By-law submitted for Council resolution.	Better policing of liquor outlets and resultant crimes.  Safer Public spaces.	GRDM  WCLA  DOCS	Garden Route District Safety Forum
Provincial government departments to play an active role in assisting homeless people who abuse alcohol with integrating them successfully with their families. DSD to be requested to do a presentation to the GRDM Safety Forum detailing a situation analysis on the problem and plan of action.	All areas in the Garden Route District – especially George	Number of homeless people that abuse alcohol put into programmes at DSD or reunited with their families. Phyco-social support services rendered.	Safer communities	DSD  DoCS  SANCA	Garden Route District Safety Forum
DSD should be more available when street children need to be removed, and stakeholders needs to know who to contact at all times as SAPS find it difficult to get hold of social workers.	All areas in the Garden Route District – especially George	A central number established by DSD that is diverted to the social worker on call/on duty.	Improved service delivery	DSD, SAPS,  NGOs dealing with homeless children.	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Implementation of alcohol prevention programmes in areas where there is a saturation of illegal alcohol outlets and high levels of consumption.	All areas in the Garden Route District	Plan on the roll-out of the programmes within the District.	Substantial reduction in the consumption of alcohol.  Reduction in crimes related to alcohol abuse.	DoCS SANCA WCLA LM NGOs	Garden Route District Safety Forum

## 10.5 School Safety

<p><b>Safety Concern: School Safety.</b></p> <ul style="list-style-type: none"> <li>- There are break-ins at schools during holidays, especially in rural schools which are not adequately fenced.</li> <li>- Sector 3 in Knysna has no primary school and it is unsafe for children to travel to the nearest schools.</li> </ul>	<p><b>Objective:</b></p> <p>1. To create violence-free schools through an integrated approach by all relevant stakeholders (including ensuring safe school premises and children arriving and departing from schools are safe on their journeys).</p>	<p><b>Activity/ Action steps</b></p>	<p><b>Target/Area</b></p>	<p><b>Output/ MoV</b></p>	<p><b>Outcome</b></p>	<p><b>Responsible/ Lead agency?</b></p>	<p><b>Who/How M&amp;E</b></p>
		<p>Expand the implementation of the Walking Bus project to areas where it is needed mostly.</p>	<p>All areas in the Garden Route District</p>	<p>Walking Bus implementation plan</p>	<p>Safer schools in the Garden Route District Municipality</p>	<p>DoTPW</p>	<p>Garden Route District Safety Forum</p>
		<p>Bring other role players such as DSD, WCED, NGOs, FBOs, business etc. on board to assist with and track issues relating to school safety.</p>	<p>All areas in the Garden Route District</p>	<p>Letter or invitation sent out to other role players</p>	<p>Safer schools in the Garden Route District Municipality</p>	<p>GRDM</p>	<p>Garden Route District Safety Forum</p>
<p>Train school teachers on first aid and self-defense.</p> <p>Some children bring weapons, such as knives, or even firearms to school. Drugs are also often sold at schools.</p>		<p>All areas in the Garden Route District</p>	<p>Training and Development Plan for school teachers.</p>	<p>Safer schools in the Garden Route District Municipality</p>	<p>WCED</p>	<p>Garden Route District Safety Forum</p>	



Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Develop an integrated plan to address school dropouts.	All areas in the Garden Route District	Integrated plan to address school dropouts.	Safer schools in the Garden Route District Municipality.	WCED DSD	Garden Route District Safety Forum
Assessment of school premises to identify safety concerns. DoCS to complete School Safety Risk Assessments	Garden Route District Municipality	Report on the assessment of school premises.	Safer schools in the Garden Route District Municipality.	WCED DoCS School Safety Priority Committee and Security Risk Management Assessments at schools.	Garden Route District Safety Forum
Investigate the feasibility of recruiting security personnel for every school and deploy safety officers to address the issue of lack of safety for children at schools. School break-ins are not only during holidays, but also overnight during the term and over weekends.	All areas in the Garden Route District	WCED requested to do feasibility study. Feasibility study completed. Recruitment and placement criteria for security personnel at high risk schools.	A conducive environment for teaching and learning at schools.	WCED Local municipalities NHWS SAPS	Garden Route District Safety Forum
Thorough background checks and criminal vetting should be done on all teachers to prevent abuse of learners.	All areas in the Garden Route District	Thorough background checks on the teachers in addition to a police clearance is conducted.	Reduced cases of abuse of learners by school personnel.	WCED SAPS	Garden Route District Safety Forum

<b>Activity/ Action steps</b>	<b>Target/Area</b>	<b>Output/ MoV</b>	<b>Outcome</b>	<b>Responsible/ Lead agency?</b>	<b>Who/How M&amp;E</b>
<p>Establish school safety forums comprising of all key stakeholders.</p> <p>All government departments, especially the WCED and DCAS have roles to play in providing guidance, leadership, programmes and projects.</p>	All areas in the Garden Route District	School safety forum meetings.	Increased parental involvement and participation.	WCED	Garden Route District Safety Forum
<p>Implement learner-teacher educational programmes on school safety.</p> <p>Involve the Western Cape Commissioner for Children in offering programmes around learner safety.</p>	All areas in the Garden Route District	School safety strategy. Office of Commissioner for children approached for assistance.	<p>Increased knowledge and awareness.</p> <p>Violence-free schools.</p>	WCED	Garden Route District Safety Forum
<p>Implement parenting programmes to capacitate them to be better parents and create understanding about responsibilities for ensuring children's safety.</p>	All areas in the Garden Route District	The number of parenting programmes rolled out within the District.	<p>Empowered and resilient parents.</p> <p>Increased parental involvement and participation.</p>	WCED	Garden Route District Safety Forum

## 10.6 Effective Criminal Justice System

<p><b>Safety Concern:</b></p> <ul style="list-style-type: none"> <li>- Addressing shortcomings in the Criminal Justice System.</li> <li>- Short sentences caused by delays and poor prosecution means that offenders return to the community.</li> </ul>					
<p><b>Objectives:</b></p> <ol style="list-style-type: none"> <li>1. To identify specific limitations within the Criminal Justice System and improve the investigation, prosecution and incarceration processes.</li> <li>2. To increase the success rate of investigation cases and improve the prosecution of offenders.</li> </ol>					
Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
<p>Improve working relations between SAPS, NPA and DCS by establishing a more effective criminal justice coordinating committee (Case flow) where it does not exist.</p> <p>Seniors attending those meetings must provide feedback to their juniors.</p>	All areas in the Garden Route District	A comprehensive policy framework for the coordinating committee.	<p>Increased cooperation and more effective service delivery.</p> <p>Less delays in prosecution.</p>	<p>SAPS</p> <p>NPA</p> <p>DCS</p>	<p>Portfolio Committee on Justice and Correctional Services</p> <p>Garden Route District Safety Forum</p>
<p>Cases must be finalised within shorter timeframes than what they currently are. This can only be achieved if the relationship between the prosecutor and investigating officer improves and there is cooperation and communication and understanding of instructions on the docket.</p>	All areas in the Garden Route District	SOP stipulating timeframes that must be adhered to for investigation and prosecution.	<p>Increased probability of successful investigation, prosecution, punishment for priority crimes and, ultimately, rehabilitation of offenders.</p>	<p>NPA</p> <p>DoJ&amp;CD</p>	<p>DoJ&amp;CD</p> <p>Garden Route District Safety Forum</p>

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Create awareness in the judiciary and prosecution of the need for firmer sentences for serious offences.	All areas in the Garden Route District	Longer sentences issued.	Reduction in the likelihood of reoffending. Communities who are more willing to report criminal activities because they are confident that perpetrators will be prosecuted accordingly.	NPA DoJ&CD SAPS DoJ&CD	DoJ&CD Garden Route District Safety Forum

## 10.7 Safety in Public Spaces

### 10.7.1 Safety Concern:

- Bushy areas are a concern as many are being targeted by criminals for robberies or sexual violence.
- People also use dumping grounds for criminal activities.
- There is also a concern with the safety on beach areas, especially in the summer months and during the festive season.

### Objectives:

1. To reduce the number of bushy areas which are known to be contributors to crime.
2. To ensure safety on the beaches.
3. To ensure safety at dumping grounds.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
The CPF to discuss the issue of bushy areas at the next executive meeting and propose a project aimed at identifying the affected areas and clearing the bushes.	All areas in the Garden Route District	Minutes of the CPF executive meeting.	The affected areas are identified and a plan to address the issue is discussed.	CPF	Garden Route District Safety Forum
The CPF to raise the matter with relevant ward councillors and DoTPW EPWP unit dealing with this issue.	All areas in the Garden Route District	Minutes of the ward council meetings. Approached DoTPW to address the problem.	The ward councillors address the issue at the respective levels and at the relevant platforms.	CPF DoTPW EPWP Ward councillors	Garden Route District Safety Forum
Deploy NHWs to patrol beaches during the festive season, especially on public holidays.	All areas in the Garden Route District	A daily roster of patrols to be undertaken	More patrols leading to increased safety on beaches.	NHWs	Garden Route District Safety Forum

<b>Activity/ Action steps</b>	<b>Target/Area</b>	<b>Output/ MoV</b>	<b>Outcome</b>	<b>Responsible/ Lead agency?</b>	<b>Who/How M&amp;E</b>
Trained lifeguards during the holiday season are required to prevent drownings.	All areas in the Garden Route District, especially at beaches.	Number of lifeguards recruited and trained and on duty over the holiday seasons and public holidays. Number of drownings reduced.	Increased safety on beaches.	GRDM and local municipalities	Garden Route District Safety Forum

**10.7.2 Safety Concern:**

- Empty buildings in George, Knysna, and Wittedrif in Plettenberg Bay and the Dysseisdorp taxi rank are used by criminals to commit crime.

**Objective:**

1. To ensure buildings are properly maintained or demolished and taxi rank is regularly policed.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Audit to be done of problematic empty buildings. Municipality to use available by-laws to address this decay.	George Knysna Wittedrif in Plettenberg Bay Dysseisdorp	Completed audit.	Information to guide decisions on addressing empty buildings.	GRDM	Garden Route District Safety Forum
Taxi rank law enforcement task teams and NHW task teams to be established to monitor and act on criminal activities taking place at taxi ranks.	George Knysna Wittedrif in Plettenberg Bay Dysseisdorp	Appointment letters of task team members.	Increased safety, service delivery and visibility.	Low Enforcement SAPS NHW	Garden Route District Safety Forum

### 10.7.3 Safety Concern: Homelessness and public spaces

- Vagrants and sex workers take shelter at public spaces causing a safety concern especially in George, Knysna and Oudtshoorn.
- There is an increasing number of people living on the streets. Some people live on the street because they have nowhere else to go, have lost their home, or are moving from place to place, and can't afford accommodation.
- Some people are living on the street due to mental illness, substance abuse, and don't want to be confined in a house or shelter.
- Police stations cannot assist and accommodate homeless people overnight.
- Homeless people are vulnerable to crime. Some of them are involved in crime.
- Noted that the Western Cape Government has a working group looking at homelessness and is developing a strategy to address homelessness.

#### Objectives:

1. To relocate vagrants and sex workers to safer places.
2. To develop a strategy for dealing with the homeless.
3. To develop a database of people living on the street to understand the extent of the problem.
4. To develop housing/shelter solutions.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
DSD and social workers to develop a database of people living on the street and assist those wanting to move into housing.	Homeless people, especially in urban areas	Database is developed and is up to date. Homeless people reintegrated or referred to shelter/housing options.	Homeless people are assisted to live safe and dignified lives	District, local municipalities DSD	Garden Route District Safety Forum
Investigate what by-laws exist that may be adopted to address vagrants and sex workers becoming a nuisance or develop by-laws around this issue.	George Knysna Oudtshoorn	Audit report on existing by-laws or the new by-law proposal.	Better regulation of public spaces.	GRDM	Garden Route District Safety Forum



Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Increase law enforcement at targeted hotspots.	George Knysna Oudtshoorn	Number of SAPS and LE operations executed.	Increased safety in public spaces.	SAPS Law Enforcement NHW	Garden Route District Safety Forum
Investigate the possibility of creating shelters for short-term housing for homeless people.	Urban areas	Plan is developed for shelter/housing	Homeless people live safe and dignified lives	District, local municipalities DSD	Garden Route District Safety Forum
District and local municipalities need to draw on the Provincial homelessness strategy when developed and can ask this working group to present the strategy to the Safety forums.	Urban areas	A strategy is developed to deal with the problem of homelessness	Homeless people are assisted to live safe and dignified lives	District, local municipalities SAPS DSD DoH	Garden Route District Safety Forum

#### 10.7.4 Safety Concern:

- Vandalism of public places: churches, schools dams, pump stations, tomb stones, municipal facilities and other infrastructure.

#### Objective:

1. To create community awareness on the consequences of vandalism of public places and mobilise citizens to protect them and report vandalism to Law Enforcement.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Implementation of media campaigns and community engagements to create awareness and change behaviour.	All areas in the Garden Route District	The number of media campaigns carried out.  The number of community engagements facilitated.	Increased safety in public spaces.  Decreased vandalism of public infrastructure.	Local Municipalities LE  SAPS CPF's NHWS	Garden Route District Safety Forum
Increase safety patrols in public spaces.	All areas in the Garden Route District	The number of public spaces reached.	More patrols leading to increased safety in the communities.	SAPS NHWS	Garden Route District Safety Forum
Install CCTV cameras in the hotspots.	All areas in the Garden Route District	The number of CCTV cameras installed.	Increased safety and service delivery.	Local Municipalities Private sector	Garden Route District Safety Forum
Provide CSFs with a budget for safety and security.	All areas in the Garden Route District	Budget and implementation plan.	Increased safety and service delivery.	District and Local Municipalities	Garden Route District Safety Forum

### 10.8 Establishment of Local Municipal Safety Forums

Safety Concern:						
- No central platform to coordinate from, share information, create synergy of violence and crime prevention on a local municipal level.						
Objective:						
1. To establish a safety forum for each Local Municipality within the Garden Route District area.						
Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E	
Council to adopt resolution for establishment and maintenance of Local Municipal Safety Forums.	All local municipalities within the Garden Route District.	Council resolution.	Platform created for information sharing, coordination, monitoring and implementation.	Local Municipalities COGTA	Garden Route District Safety Forum	
To identify key stakeholders, Community organisations and role-players to serve on the Local Safety Forums as specified in the CSF policy document.	All local municipalities within the Garden Route District.	Identified stakeholders in accordance to the policy prescripts. Nominations and invitations extended to all stakeholders by the Local Municipalities.	Greater synergy of efforts and impact.	Local Municipalities COGTA	Garden Route District Safety Forum	
Municipal Managers to write to HODs CEOs, NGOs & FBOs to invite mandated senior officials to serve on the Safety Forum.	All local municipalities within the Garden Route District.	Drafted and signed letters.	Role players formally invited to participate. Role players able to present their plans and create synergies.	Local Municipalities	Garden Route District Safety Forum	

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
Establishment and maintenance of Local Municipal Safety Forums. To conduct an inaugural meeting. Regular stakeholder meetings.	All local municipalities within the Garden Route District.	Safety forum established and safety coordinator appointed. Meeting held and meeting attendance registers signed.	A more coordinated response to safety issues within the District. Increased collaboration and cooperation between various stakeholders.	Local Municipalities	Garden Route District Safety Forum
Forum members to be orientated on their roles and responsibilities.	All local municipalities within the Garden Route District.	Meeting held. Attendance register signed.	Role players' roles and responsibilities clarified.	DoCS Local Municipalities	Garden Route District Safety Forum
Terms of Reference (TOR) to be developed and adopted by Council.	All local municipalities within the Garden Route District.	TOR drafted & submitted to Council for resolution.	Guiding framework developed.	DoCS Local Municipalities	Garden Route District Safety Forum
Educate/orientate communities how to assist and become involved.	All local municipalities within the Garden Route District.	Communications plan developed.	Empowered communities.	Local Municipalities	Garden Route District Safety Forum
To investigate a centralised reporting point and system to synergise statistics and data sharing.	All local municipalities within the Garden Route District.	Report on systems investigated.	Better reporting coordination for the region.	Local Municipalities	Garden Route District Safety Forum

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
To create a shared vision for community safety and ensure an integrated approach to crime prevention.	All local municipalities within the Garden Route District.	Shared vision exercise completed with all Safety Forum members.	Shared vision and outcome indicators determined.	DoCS Local Municipalities	Garden Route District Safety Forum
Ensure that all have clarity on their roles and responsibilities by capacity building sessions and put mechanisms in place to monitor those responsibilities to ensure accountability.	All local municipalities within the Garden Route District.	Roles and responsibilities clarified, and monitoring mechanisms agreed on.	Ensuring synergy and collaboration.	DOCS Local Municipalities	Garden Route District Safety Forum

## 10.9 Tourist Safety

### Safety Concern:

- Tourist safety at all tourist attractions and the beaches.

### Objectives:

1. To educate communities that tourists need to be treated with respect as they help to create jobs.
2. To enable tourists to have safe experiences and invest more into the region.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
To educate tourists at hotels and lodges etc. by providing safety tips via brochures, newspapers, websites and other social media platforms like Facebook.	All areas in the Garden Route District	Tourist brochure produced.	Accommodation places saturated with brochures to ensure tourist safety.	Tourist industry Local municipalities DEDAT	Garden Route District Safety Forum
Using local tourist ambassadors via the EPWP programme.  GRDM Safety Forum to enquire from DEDAT what assistance is available.	All areas in the Garden Route District	Tourist ambassadors appointed.  DEDAT approached to do presentation to GRDM CSF.	Safer environment for tourists.	Local municipalities	Garden Route District Safety Forum
Let tourist safety be a standard feature in all airlines flying into South Africa.	All areas in the Garden Route District	Article/s included in all airline magazines.	Tourists that are well informed of issues relating to safety.	Tourism industry DEDAT	Garden Route District Safety Forum

## 10.10 Regulation of Tshisanyamas (braai spots/joints) and Spaza Shops

### Safety Concern:

- Tshisanyamas don't abide by any standard operating hours and trade into the early morning.
- They sell alcohol illegally, or patrons drink from their own supplies.
- There is no law or by-law which regulates their operating hours, so SAPS and law enforcement cannot enforce and close them down.
- Trading permits govern some aspects of trade. Hessequa – the trading permit governs trading hours as well.
- Late trading hours, and lack of regulation in trading methods, creates vulnerability for crime (robbery) for patrons and traders.
- A standardised by-law is needed to govern the operating hours and conditions of these outlets.
- Knysna needs a municipal court so that offenders can be prosecuted.

### Objectives:

1. Improved regulation of Tshisanyamas and spaza shops.
2. To develop a model by-law for operating hours and conditions.
3. SAPS, law enforcement, town planning, LED officials and health inspectors to conduct joint operations to address illegal activities of Tshisanyamas and at spaza shops.
4. To implement intelligence-led investigations.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
SALGA to assist local municipalities to develop model by-laws.	All areas in the Garden Route District	Model by-law is developed. Municipalities promulgate by-law.	Better regulation of informal businesses.	SALGA District and local municipalities	Garden Route District Safety Forum
Apply stringent town planning measures to prevent unlawful and irregular expansion.	All areas in the Garden Route District	Application of town planning principles.	Regulated expansion of areas.	District and local municipalities.	Garden Route District Safety Forum

<b>Activity/ Action steps</b>	<b>Target/Area</b>	<b>Output/ MoV</b>	<b>Outcome</b>	<b>Responsible/ Lead agency?</b>	<b>Who/How M&amp;E</b>
Multi-disciplinary teams (SAPS, Law Enforcement, LED, Town planning and Health Inspectors) to conduct joint operations.	All areas in the Garden Route District	Number of joint operations conducted. Number of operations to check compliance with standards and the law.	Adherence to normal trading hours. Reduction in crime.	SAPS, Municipal Law Enforcement, LED, Town planning and Health inspectors	Garden Route District Safety Forum
SAPS to encourage CPFs and NHWs to provide information on illegal operations and syndicates.	All areas in the Garden Route District	Number of illegal operations and syndicates reported.	Reduction in crimes related to the operation of informal businesses.	SAPS CPF's NHWs	Garden Route District Safety Forum
SAPS to conduct investigation of syndicates operating at spaza shops and informal businesses.	All areas in the Garden Route District	Investigation completed and report submitted.	Better policing of spaza shops, informal businesses and resultant crimes.	SAPS	Garden Route District Safety Forum
Develop database of spaza shops and tshisanyamas (following Oudtshoorn example).	All areas in the Garden Route District	Database of informal businesses.	Better regulation of informal businesses and communication with them.	Local municipalities SAPS	Garden Route District Safety Forum
Spaza shops regulation must be top priority as spaza shops contribute to the drug problem. Formalise trading hours for spaza shops. Stricter enforcement of by-laws to regulate spaza shops.	All areas in the Garden Route District	District Drug Master Plan Revised by-laws Implementation plan	Drug-free and safer communities.	GRDM	Garden Route District Safety Forum



### 10.11 Urban Design Improvements

#### Safety Concern:

Increased safety risks because of inadequate urban design. SAPS loses valuable time searching for complainants calling from unnumbered houses.

#### Objective:

- To improve urban design to increase safety.

Activity/ Action steps	Target/Area	Output/ MoV	Outcome	Responsible/ Lead agency?	Who/How M&E
To number the houses, especially in the informal settlements. All municipalities to identify at least one area and number the houses.	All areas in the Garden Route District	List of areas and houses that have been numbered per municipality.	Better SAPS service delivery	All District and local municipalities	Garden Route District Safety Forum
All municipalities to consider infrastructure improvement and identify at least one area per municipality to install lighting on the foot paths.	All areas in the Garden Route District	List of areas per municipality where installations have taken place.	Better SAPS service delivery	All District and local municipalities	Garden Route District Safety Forum

## 11. References

1. District Municipal Safety Plan 2019/2020.
2. Western Cape Recovery Plan 2021.
3. Garden Route District Municipality Final Reviewed Integrated Development Plan, 2021-2022.
4. Garden Route District Municipality Safety Plan Presentation, SAPS, 2022.
5. Area Based Team (ABT) dashboard, available at <https://www.arcgis.com/apps/dashboards/58288034c6664a24acd5e90a78d63a93> (visited March 2022).
6. Garden Route Socio Economic Profile, 2021.
7. <https://muscoosa.co.za/mufti-of-western-cape/garden-route-District-municipality-dc4/>.
8. Municipal Economic Review and Outlook Report, 2021.

## 12. Annexures:

### a. Programme of the Safety Planning Session



**Western Cape  
Government**  
FOR YOU

#### Garden Route District Municipal Safety Plan Review Workshop

Venue: Oubaai Hotel Golf & Spa, 406 Herolds Bay Road, George, 6528

Date: Tuesday, 01 March 2022 from 08:00 to 15:30

Programme Director: Amanda Dissel, Director: Policy and Research, DoCS

Time	Session Description	Responsible Persons
08:00 – 08:30	Registration and tea/coffee	All delegates
08:30 – 08:45	Opening and Welcome	<b>Mr Memory Booyen,</b> Executive Mayor: Garden Route District Municipality
08:45 – 09:00	Setting the scene and objectives for the day	<b>Ms Amanda Dissel,</b> Director: Policy and Research, DoCS
09:00 – 09:20	ABT Concept & funding explained	<b>Adv Han-Marie Marshall,</b> Director: Community Police Relations, DoCS
09:20 – 09:40	GRDM Safety Plan overview and progress made	<b>Mr Siphwe Dladla,</b> Chief of staff: Office of the Executive Mayor
09:40 – 10:00	Crime Overview, challenges and main contributors	<b>Brigadier Phumzile Cetyana,</b> Da Gamaskop & Eden SAPS Cluster Commander
10:00 – 10:30	Question and Answers	All delegates
10:30 – 10:50	TEA BREAK	All delegates
10:50 – 14:00 (3 hrs, 10 min)	Break away groups session	<b>All delegates</b> <b>Facilitated by:</b> Group 1: Mr Khumbulani Mfanta Group 2: Mr Khangelani Rawuza Group 3: Ms Amanda Dissel Group 4: Ms Mamello Lekhanya Group 5: Adv Han-Marie Marshall Group 6: Ms Theresha Hanekom
14:00 – 14:30	LUNCH BREAK	All participants
14:30 – 14:45	Way Forward & Closing Remarks	<b>Amanda Dissel,</b> Director: Policy and Research, DoCS

**Garden Route District Municipal Safety Plan commitment to implementing the contents of this plan:**



**MR MONDE STRATU  
MUNICIPAL MANAGER  
GARDEN ROUTE DISTRICT MUNICIPALITY**

**DATE:** 7/4/2022



**ADV. YASHINA PILLAY  
HEAD OF DEPARTMENT  
DEPARTMENT OF COMMUNITY SAFETY**

**DATE:** 13/04/2022