

# IDP BUDGET & PMS REPRESENTATIVE FORUM

20 MAY 2021



**Knysna**

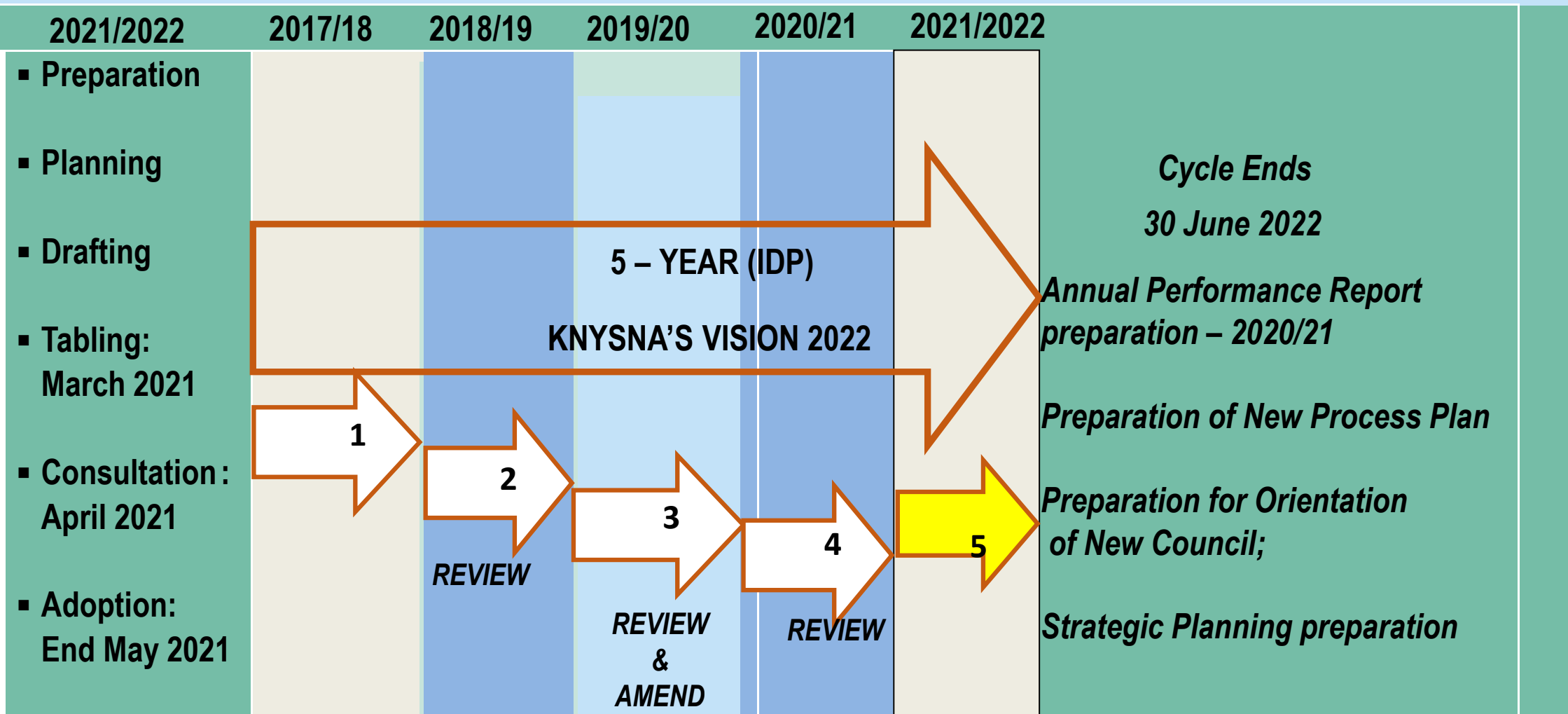
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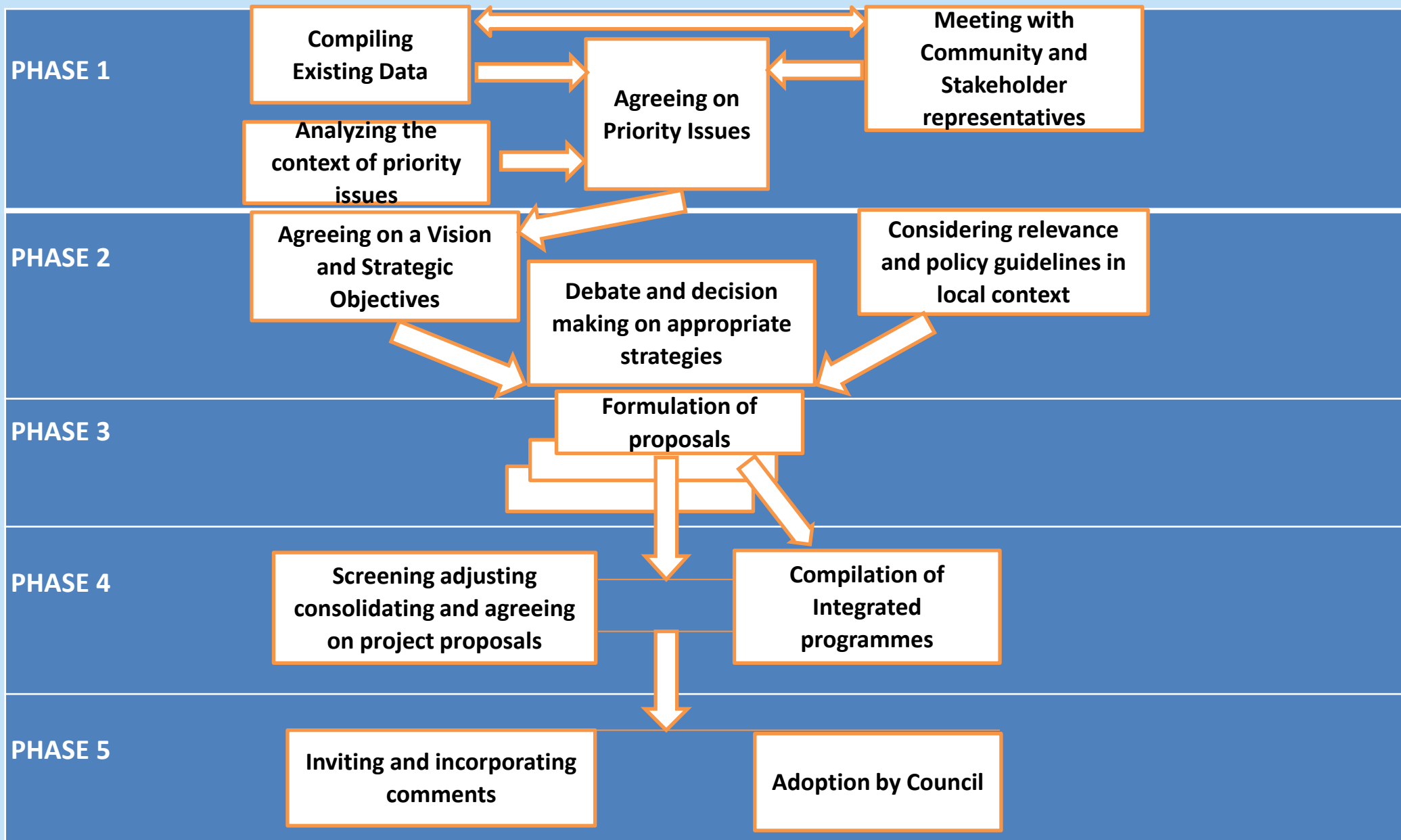
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# IDP CYCLE



# OVERVIEW OF THE IDP PROCESS



# PROGRESS ON 2021/2022 IDP/BUDGET REVIEW

**May 2021**  
Adoption  
of  
Final IDP & Budget



**April 2021**

Publishing of Draft IDP for  
public comment  
Public Participation Process  
for 2021/2022 tabled budget



**April 2021**

Quarter 3 Section 52(d)  
Report Tabled



**March 2021**

Tabling of draft IDP review  
and Budget to Council



**March 2021**

Amended SDBIP  
Tabled



**February 2021**

Alignment of IDP Review  
with Municipal Budget



**Dec 2020 - Jan 2021**

Preliminary costing of  
prioritized projects / programs



**January 2021**

Mid-Year, Section 72  
Report Tabled



**Sept - Nov 2020**

Communication of approved  
Time Schedule to MEC,  
Consultation process with  
ward committees



**October 2020**

Quarter 1 Section 52(d)  
Report Tabled



**August 2020**

Approval of the time  
schedule for the review of  
the IDP



# Key Socio Economic Development Projects

## Expanded Public Works Programme

PROJECTS	NUMBER OF OPPORTUNITIES CREATED
CLEAN & GREEN ( Awaiting approval)	110
INFRASTRUCTURAL	393
ENVIRONMENTAL	90
TOTAL	593 – 110 = <b>483</b>

### Data and Research Initiative:

Niche Manufacturing growth strategy completion – *Draft Strategy has been completed and will be tabled for approval in June.*

### Business Development & SMME Incubation

SMME Training Programme with a focus on basic business skills, business concept & business plan development, tender training, marketing and social media etc. – *Nedbank is the sponsoring partner and a private grant to the value of R 440 000 has been secured for the next three financial years.*

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# Key Socio Economic Development Projects, cont...

Identification of catalytic economic opportunities & sector support initiatives:

- Knysna CBD renewal project – *The upgrading of Grey Street is underway.*
- Packaging high potential investment opportunities and resource the investment promotion & attraction drive through destination marketing (Invest Knysna) – *Booklet has been finalised.*
- Revitalization of the railway infrastructure to stimulate economic growth - Transnet in process of finalizing concession agreement with private consortium  
Knysna Municipality is a recognised stakeholder of the process – *The process has been interrupted due to COVID-19. The municipality awaits confirmation from Transnet regarding the current status.*



# Key Socio Economic Development Projects, cont...

Revitalization of the railway infrastructure to stimulate economic growth

Industrial/Niche Manufacturing sector support – *Draft Strategy has been developed and support programmes will be developed upon approval of the strategy.*

Timber & Design Cluster (GRID) development – *This cluster is included in the Niche Manufacturing Growth Strategy.*

- Strengthening the Knysna Oyster Festival and developing new Niche Events in Winter  
Coordination support for Knysna Oyster Festival in conjunction with tourism stakeholders and event organizers – *Draft Programme has been developed and the festival will incorporate a hybrid of virtual and in loco events.*



# 2020/2021 Mid-Term

## Institutional Performance Indicators per Strategic

STRATEGIC OBJECTIVES							
KPI Results		To create an enabling environment for social development and economic growth	To encourage the involvement of communities in the matters of local government, through the promotion of open channels of communication	To grow the revenue base of the municipality	To improve and maintain current basic service delivery through specific infrastructural development projects	To promote a safe and healthy environment through the protection of our natural resources	To structure and manage the municipal administration to ensure efficient service delivery
Not Yet Applicable	26 (43.33%)	1 (100%)	7 (36.84%)	8 (57.14%)	3 (17.65%)	5 (83.33%)	2 (66.67%)
Not Met	11 (18.33%)	-	4 (21.05%)	2 (14.29%)	4 (23.53%)	1 (16.67%)	-
Almost met	3 (5%)	-	1 (5.26%)	-	2 (11.76%)	-	-
Met	6 (10%)	-	3 (15.79%)	2 (14.29%)	-	-	1 (33.33%)
Well Met	5 (8.33%)	-	-	1 (7.14%)	4 (23.53%)	-	-
Extremely Well Met	9 (15%)	-	4 (21.05%)	1 (7.14%)	4 (23.53%)	-	-
TOTAL	60	1	19	14	17	6	3
	100%	1.67%	31.67%	23.33%	28.33%	10%	5%

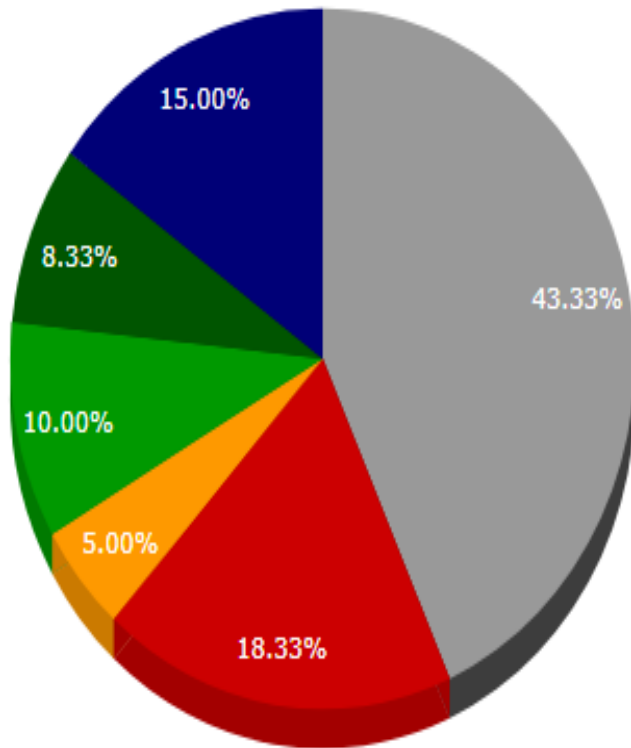




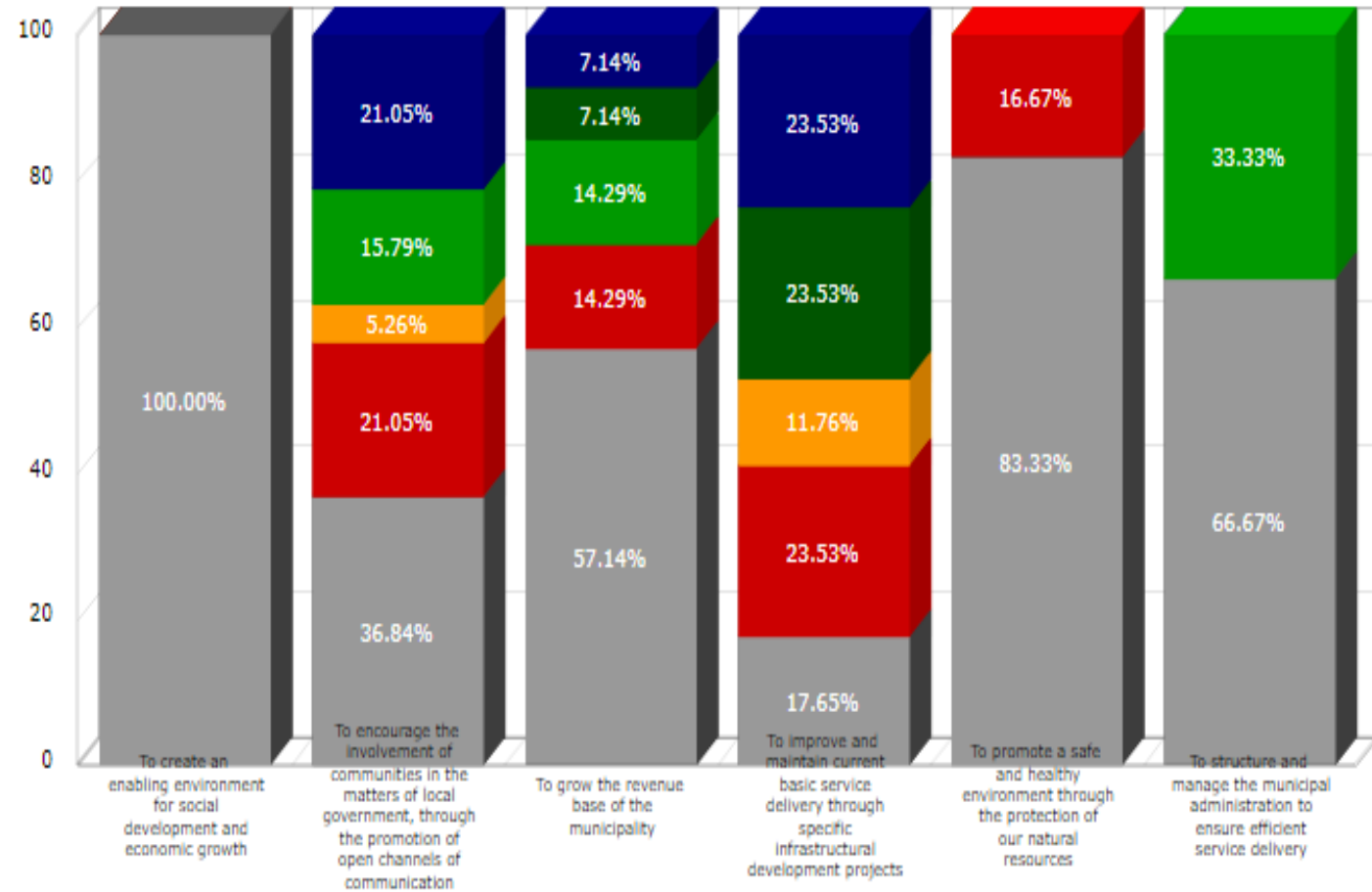
# 2020/2021 MID TERM PERFORMANCE

## 2020/2021 Mid-Term institutional performance, indicators per Strategic Objective

Knysna Municipality



Strategic Objective



# 2020/2021 MID TERM PERFORMANCE

2020/2021 Mid-Term institutional performance, indicators per Directorate

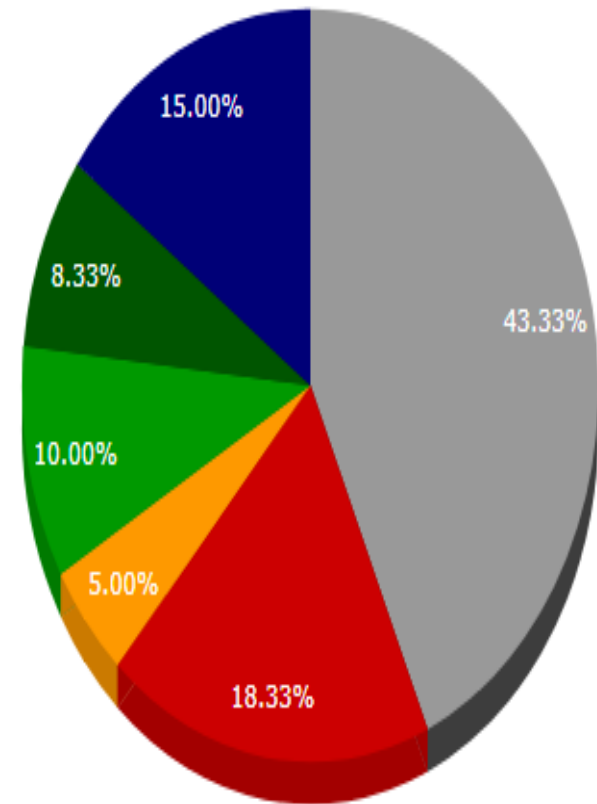
	Knysna Municipality	Responsible Directorate							
		Executive and Council	Office of the Municipal Manager	Corporate Services	Financial Services	Planning & Economic Development	Community Services	Infrastructure Services	Human Settlements Administration
■ Not Yet Applicable	26 (43.33%)	-	4 (28.57%)	2 (33.33%)	10 (47.62%)	5 (100.00%)	1 (50.00%)	3 (50.00%)	1 (16.67%)
■ Not Met	11 (18.33%)	-	3 (21.43%)	2 (33.33%)	1 (4.76%)	-	1 (50.00%)	1 (16.67%)	3 (50.00%)
■ Almost Met	3 (5.00%)	-	1 (7.14%)	-	2 (9.52%)	-	-	-	-
■ Met	6 (10.00%)	-	3 (21.43%)	-	3 (14.29%)	-	-	-	-
■ Well Met	5 (8.33%)	-	1 (7.14%)	-	4 (19.05%)	-	-	-	-
■ Extremely Well Met	9 (15.00%)	-	2 (14.29%)	2 (33.33%)	1 (4.76%)	-	-	2 (33.33%)	2 (33.33%)
Total:	60	-	14	6	21	5	2	6	6
	100%	-	23.33%	10.00%	35.00%	8.33%	3.33%	10.00%	10.00%



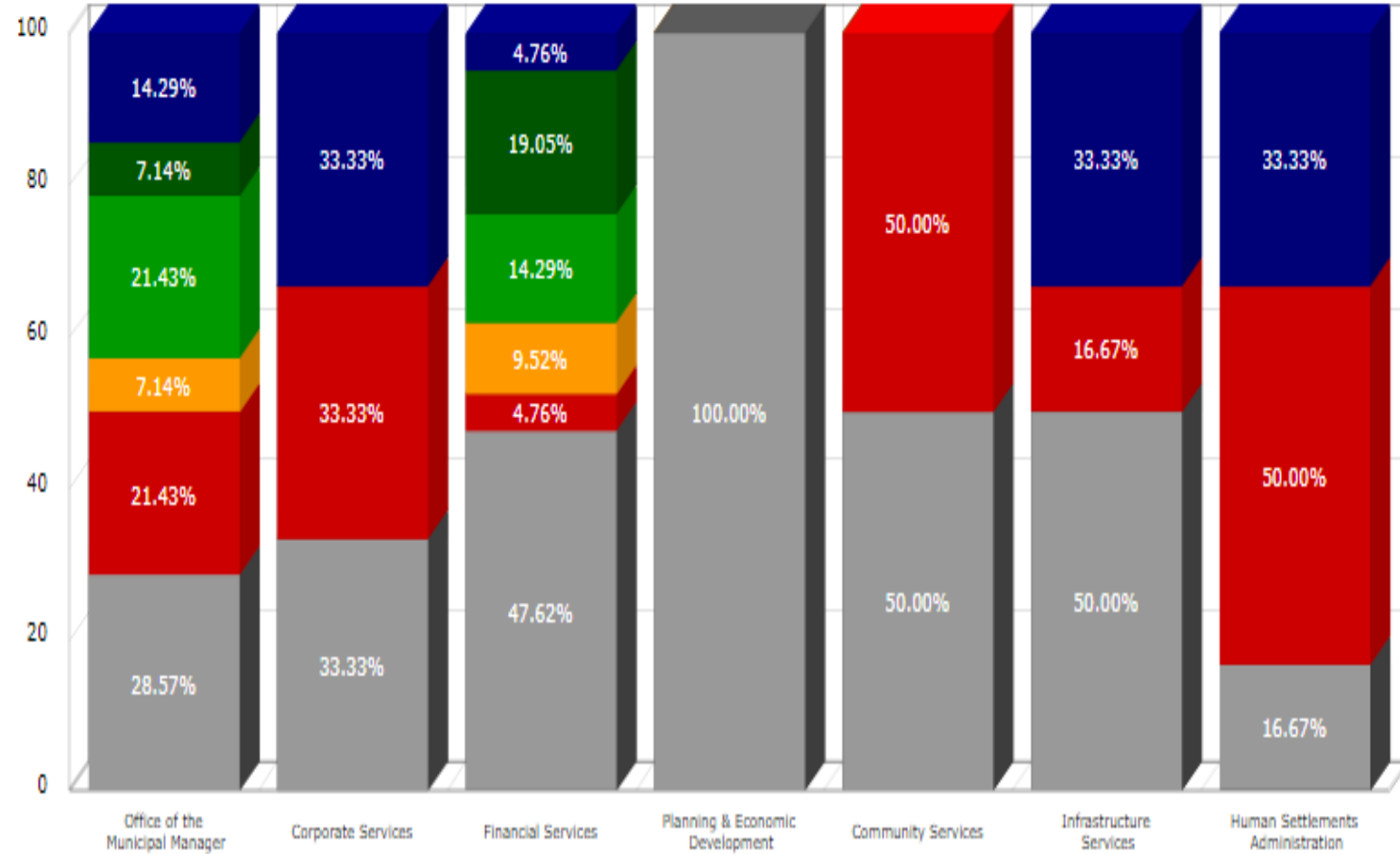
# 2020/2021 MID TERM PERFORMANCE

2020/2021 Mid-Term institutional performance, indicators per Directorate

Knysna Municipality



Responsible Directorate



# Draft Total Capital Budget 2021-22 MTREF

**TABLE 3: CAPITAL BUDGET BY VOTE**

Row Labels	Sum of 2021-22 TABLED	Sum of ADJUST.	Sum of 2021-22 FINAL	Sum of 2021-22 FINAL2	Sum of 2021-22 FINAL3
<input checked="" type="checkbox"/> CS	141,684,166	1,960,000	143,644,166	143,538,521	151,226,869
Community Services	5,140,000	1,460,000	6,600,000	5,650,000	8,361,061
Corporate Services	4,805,000	(1,800,000)	3,005,000	1,300,000	1,100,000
Electrical Services	15,700,000	550,000	16,250,000	13,017,391	22,517,391
Executive and Council	5,500		5,500	180,000	-
Financial Services	847,000		847,000	-	-
Housing Services	12,854,600	1,800,000	14,654,600	-	-
Planning and Development	380,000		380,000	-	-
Technical Services	101,952,066	(50,000)	101,902,066	123,391,130	119,248,417
<b>Grand Total</b>	<b>141,684,166</b>	<b>1,960,000</b>	<b>143,644,166</b>	<b>143,538,521</b>	<b>151,226,869</b>

**TABLE 4: CAPITAL BUDGET BY FUNDING SOURCE**

Row Labels	Sum of 2021-22 TABLED	Sum of ADJUST.	Sum of 2021-22 FINAL	Sum of 2021-22 FINAL2	Sum of 2021-22 FINAL3
<input checked="" type="checkbox"/> CS	141,684,166	1,960,000	143,644,166	143,538,521	151,226,869
CRR	9,057,500	-	9,057,500	9,880,000	11,000,000
External Loans	84,942,500	1,960,000	86,902,500	71,920,000	70,000,000
Grants	47,684,166		47,684,166	61,738,521	70,226,869
<b>Grand Total</b>	<b>141,684,166</b>	<b>1,960,000</b>	<b>143,644,166</b>	<b>143,538,521</b>	<b>151,226,869</b>



# DRAFT 2021/2022 BUDGET

## Total Operating Budget 2021-22 MTREF

**TABLE1: FINANCIAL PERFORMANCE BY ITEM CATEGORY**

Category Description	Sum of 2021-22 TABLED (1,015,191,903)	Sum of ADJUST. (5,720,675)	Sum of 2021-22 FINAL (1,020,912,578)	Sum of 2021-22 FINAL2 (1,139,246,598)	Sum of 2021-22 FINAL3 (1,221,057,719)
Property Rates	(243,440,030)	(5,480,675)	(248,920,705)	(259,020,192)	(275,856,507)
Services Charges - Electricity	(311,591,503)	5,400,000	(306,191,503)	(357,052,701)	(409,146,690)
Service Charges - Water	(70,412,283)	(5,400,000)	(75,812,283)	(74,214,545)	(78,296,342)
Services Charges - Sanitation	(29,930,326)		(29,930,326)	(31,546,564)	(33,281,625)
Services Charges - Refuse	(28,273,392)		(28,273,392)	(29,800,155)	(31,439,164)
Rental of Facilities and Equipments	(5,947,784)		(5,947,784)	(6,245,171)	(6,557,429)
Interest: External Investments	(3,650,000)		(3,650,000)	(4,000,000)	(4,700,000)
Interest: Outstanding Debtors	(15,437,850)		(15,437,850)	(16,672,879)	(18,006,708)
Fines, Penalties and Forfeits	(92,551,488)		(92,551,488)	(97,713,436)	(102,879,924)
Licences and Permits	(1,580,277)		(1,580,277)	(1,682,880)	(1,793,687)
Agency Services	(3,780,000)		(3,780,000)	(4,082,400)	(4,408,992)
Transfers and Subsidies	(150,889,834)	(240,000)	(151,129,834)	(185,116,479)	(173,760,531)
Other Revenue	(9,772,970)	-	(9,772,970)	(10,110,675)	(10,453,651)
Gains on Disposal of PPE	(250,000)		(250,000)	(250,000)	(250,000)
Transfers and Subsidies - Capital	(47,684,166)	-	(47,684,166)	(61,738,521)	(70,226,469)
	<b>966,164,302</b>	<b>5,940,373</b>	<b>972,104,675</b>	<b>1,076,346,322</b>	<b>1,148,829,545</b>
Employee Repalted Costs	290,454,556		290,454,556	309,043,650	329,131,478
Councillors Remuneration	10,373,294		10,373,294	10,829,716	11,317,053
Debt Impairment	131,220,351		131,220,351	139,336,560	148,648,986
Depreciation and Asset Impairment	45,670,094		45,670,094	47,670,094	49,670,094
Finance Charges	26,689,380		26,689,380	27,832,952	29,053,971
Bulk Purchases	229,094,800		229,094,800	263,873,674	306,843,188
Other Materials	42,505,082	150,000	42,655,082	29,393,275	30,718,858
Contracted Services	128,905,656	4,308,573	133,214,229	181,539,010	173,227,166
Transferes and Subsidies	3,394,843	1,481,800	4,876,643	2,155,335	2,258,180
Other Expenditure	57,856,246		57,856,246	64,672,056	67,960,571
	<b>(49,027,601)</b>	<b>219,698</b>	<b>(48,807,903)</b>	<b>(62,900,276)</b>	<b>(72,228,174)</b>

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# DRAFT 2021/2022 BUDGET PER DEPARTMENT

**TABLE 2: FINANCIAL PERFORMANCE BY VOTE**

Row Labels	Sum of 2021-22 TABLED	Sum of ADJUST.	Sum of 2021-22 FINAL	Sum of 2021-22 FINAL2	Sum of 2021-22 FINAL3
<b>E</b>	<b>966,164,302</b>	<b>5,940,373</b>	<b>972,104,675</b>	<b>1,076,346,322</b>	<b>1,148,829,545</b>
Community Services	240,531,885	226,111	240,757,996	257,217,733	271,471,590
Corporate Services	41,259,703		41,259,703	48,187,587	47,783,537
Electrical Services	293,921,569	(400,000)	293,521,569	334,299,012	382,200,246
Executive and Council	42,033,834	1,091,800	43,125,634	41,714,130	47,333,550
Financial Services	96,196,249	1,913,662	98,109,911	102,851,041	108,829,047
Housing Services	45,154,328	2,468,800	47,623,128	70,656,886	57,146,886
Planning and Development	26,984,635	240,000	27,224,635	28,900,053	30,718,747
Technical Services	180,082,099	400,000	180,482,099	192,519,880	203,345,942
<b>I</b>	<b>(1,015,191,903)</b>	<b>(5,720,675)</b>	<b>(1,020,912,578)</b>	<b>(1,139,246,598)</b>	<b>(1,221,057,719)</b>
Community Services	(171,912,233)	13,253,956	(158,658,277)	(185,987,082)	(194,096,092)
Corporate Services	(3,687,864)		(3,687,864)	(3,818,999)	(3,956,441)
Electrical Services	(332,573,111)	5,400,000	(327,173,111)	(385,464,177)	(437,951,444)
Executive and Council	(4,494,110)		(4,494,110)	(4,639,110)	(4,827,110)
Financial Services	(273,696,389)	(5,480,675)	(279,177,064)	(291,252,681)	(309,581,267)
Housing Services	(46,698,700)		(46,698,700)	(58,265,391)	(44,153,137)
Planning and Development	(4,021,000)	(240,000)	(4,261,000)	(3,008,000)	(3,113,000)
Technical Services	(178,108,496)	(18,653,956)	(196,762,452)	(206,811,158)	(223,379,228)
<b>Grand Total</b>	<b>(49,027,601)</b>	<b>219,698</b>	<b>(48,807,903)</b>	<b>(62,900,276)</b>	<b>(72,228,174)</b>



# CAPITAL PROJECTS 2021/22-24

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
WATER RETICULATION	Ward 6, 11	150 000
DIRECTOR: TECHNICAL SERVICES	Whole municipality	600 000
DIRECTOR: TECHNICAL SERVICES	Whole municipality	0
RDS,S/WTR,DRAINAGE:STORMWATER	Ward 5	500 000
RDS,S/WTR,DRAINAGE:STORMWATER	Ward 10	250 000
RDS,S/WTR,DRAINAGE:STREETS	Ward 2	4 283 805
RDS,S/WTR,DRAINAGE:STREETS	Ward 2	250 000
RDS,S/WTR,DRAINAGE:STREETS	Ward 9, 10	500 000
RDS,S/WTR,DRAINAGE:STREETS	Ward 5	3 303 633
RDS,S/WTR,DRAINAGE:STREETS	Wards 3,4,7,8	9 871 691
RDS,S/WTR,DRAINAGE:STREETS	Ward 3	600 000
RDS,S/WTR,DRAINAGE:STREETS	Whole municipality	0
RDS,S/WTR,DRAINAGE:STREETS	Whole municipality	0
RDS,S/WTR,DRAINAGE:STREETS	Wards 4,7,8	8 695 652
RDS,S/WTR,DRAINAGE:STREETS	Whole municipality	10 262 500

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
Road Safety Improvements	Whole municipality	250 000
Sedgefield Mouth	Wards 2	500 000
Surface Gravel Roads (Concordia Ward 4 and 8)	Wards 4,8	6 150 000
Surface Gravel Roads (Damsebos Ward 3 and 7)	Wards 3, 7	6 150 000
Surface Gravel Roads (Sedgefield Ward 1)	Ward 1	3 350 000
Upgrade Gray Street	Ward 10	2 400 000
Veh Repl - CX1741 (Digger Loader)	Whole municipality	0
Vehicle Repl: Chevrolet Corsa	Whole municipality	0
Vehicle Repl: Colt 2.8D LDV	Whole municipality	300 000
Vehicle Repl: NISSAN 2.7 D	Whole municipality	0
Vehicle Repl: NISSAN NP300	Whole municipality	0
Vehicle Replacement CX44804 (1.5T Bakkie)	Whole municipality	0
MIG : Upgrade of Karatara Waste Water Treatment Works and Sewer Outfall	Ward 2	2 216 958
Brenton on Lake to Belvedere Sewer Link	Ward 5	500 000
Damsebos to Hlalani Bulk Sewer Link	Ward 3	2 400 000



# CAPITAL PROJECTS 2021/22-24

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
MCC Replacement	Ward 7	1 250 000
MIG Upgrading of the Sedgefield Wastewater Infrastructure, Phas	Wards 2	2 016 957
Rehabilitate Sewer Pipe Bridge in Khayaletu	Ward 7	800 000
Replace Bio-disc in Belvidere	Ward 5	400 000
Replacement of Pump, Valves and rails	Whole municipality	1 500 000
Upgrade main Sewer Pump Station and sewers in the	Ward 10	8 000 000
Veh Repl: CX 12804 NISSAN NP 300 2.5D	Whole municipality	0
Veh Repl: Nissan NP 300 2.5D	Whole municipality	300 000
Veh Repl: Nissan NP 300 2.5D	Whole municipality	300 000
Veh Repl: CX3779 LDV	Whole municipality	300 000
Desalination (Loan-linked MIG06)	Ward 1	1 500 000
Fencing and Security of Key Points	Whole municipality	2 000 000
Knysna Dam Phasing	Ward 7	850 000
Rehabilitate to Inlet tower at Akkerkloof Dam	Ward 7	0
MCC Replacement	Ward 7	1 250 000

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
Retaining Wall Knysna Heights	Ward 10	250 000
Refurbish 2017 Fire Damaged Infrastructure	Whole municipality	1 250 000
Refurbish pipeline and electricity supply feeding Karatara Raw Pumps station	Ward 2	60 000
Upgr Hornlee Water Reticulation system	Ward 6, 11	500 000
Upgr pumping scheme Charlesford dam	Whole municipality	500 000
Upgrade Knysna CBD Water reticulation	Ward 10	4 850 000
Veh Repl: CX 40142 NISSAN NP300	Whole municipality	0
Veh Repl: CX44803	Whole municipality	0
Veh Repl: NISSAN NP 300	Whole municipality	300 000
Veh Repl: NISSAN NP 300 2.5D	Whole municipality	300 000
Veh Replace CAT CX21993 (Digger Loader)	Whole municipality	1 250 000
Veh Vacuum tanker (Water Sewer)	Whole municipality	0
Water Demand management devices	Whole municipality	4 000 000
Water services infrastructure Grant	Whole municipality	4 440 870



# CAPITAL PROJECTS 2021/22-24

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
8 ton crane Truck 20 m-t (Sedg): Vehicle Replacement	Whole municipality	0
Eastford 11KV Line to Concordia	Ward 4,1	900 000
Elec Nothern areas (INEP)	Whole municipality	0
Electrification of informal areas - Ward 7	Ward 7	500 000
Electrification of informal areas - Ward 8	Ward 8	500 000
Electrification of informal areas - Ward 4	Ward 4	500 000
Electrification of informal areas - Ward 2	Ward 2	500 000
Electrification of informal areas - Ward 3	Ward 3	500 000
Electrification of informal areas - Hornlee	Ward 6, 11	500 000
Electrification of informal areas - Oupad and Nekkies East	Ward 3	1 500 000
INEP : Co-funding (own) Electrification of formal Housing	Whole municipality	3 000 000
Kruisfontein Rebuild	Ward 9	800 000
New Vehicle 1 Ton LDV	Whole municipality	0
Salt River Control Plant Upgrade	Ward 10	0
Upgrade Workshop S/S	Ward 10	3 500 000

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
Veh Repl: LDV 1 ton	Whole municipality	0
Veh Crane Truck 40 m-t (double axle)	Whole municipality	2 200 000
Vehicle Repl: - NISSAN 2.7D	Whole municipality	0
Vehicle Repl: CX14250 - TOYOTA HILUX 2000	Whole municipality	0
Vehicle Repl: CX39574- NISSAN 2.7D	Whole municipality	0
Vehicle Repl: CX39578 - NISSAN 2.7D	Whole municipality	0
Vehicle Repl: -Toyota Hilux 2.4D	Whole municipality	0
New Vehicles	Whole municipality	0
New Vehicles	Whole municipality	0
Western Heads Line Frefurbishment	Ward 9	800 000
Veh Repl: LDV 1 ton	Whole municipality	0
Veh Crane Truck 40 m-t (double axle)	Whole municipality	2 200 000
Vehicle Repl: - NISSAN 2.7D	Whole municipality	0
Vehicle Repl: CX14250 - TOYOTA HILUX 2000	Whole municipality	0
Vehicle Repl: CX39574- NISSAN 2.7D	Whole municipality	0



# CAPITAL PROJECTS 2021/22-24

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
Cemetery Windheuwel	Whole municipality	300 000
Veh Repl: NISSAN NP300 2.5D	Whole municipality	200 000
Furniture & Equipment	Admin	2 500 000
Upgr Brenton Hall - Underpinning	Ward 5	20 000
Air Conditioners - Sedgefield library	Ward 2	120 000
Fence - Sedgefield Library	Ward 2	0
Tables & Chairs	Whole municipality	0
Mini Hydraulic Excavator	Whole municipality	450 000
Chipper	Whole municipality	0
New Vehicle LDV-Parks Supervisor Belvidere	Whole municipality	0
New Vehicle LDV-Parks Supervisor Sedgefield	Whole municipality	350 000

DETAILED PROJECT DESCRIPTION (QUANTITY & LOCATION - OUTPUTS & OUTCOMES)	WARD	REVISED SYSTEM BUDGET
MIG:Upgr sports facilities	Whole municipality	0
Veh Repl: CX 41117 NISSAN 2.7D	Whole municipality	0
Veh Repl: CX 4906 (2004) Street Cleaning Bakkie	Whole municipality	0
Veh Repl: CX10302	Whole municipality	0
Veh Repl: CX26963	Whole municipality	0
	Whole municipality	0
MIG:Upgr sports facilities	Whole municipality	0
Veh Repl: CX 41117 NISSAN 2.7D	Whole municipality	0





# 2021/2022 BUDGET TARIFFS

Tariff Categories	% Increase
Property Rates & Tax	6.1%
Service Charges Domestic Refuse	12.4%
Service Charges Business Refuse	12 .0%
Service Charges Sanitation	5.1%
Service Charges Water	5.1%
Service Charges Electricity	14.59%
Other	5.1%



# **MAJOR INFRASTRUCTURE PROJECTS AND PROGRAMMES 2021/2022**

**Charlesford & Eastford Pump stations**

**Resurfacing of roads**

**Maintenance of water and sewer infrastructure**

**CBD pipe replacement project (phase 1 & 2)**

**Surfacing of gravel roads**

**Upgrading of Gray Street**

**Knysna WWTW upgrade**

**CBD sewer pump station upgrade**



# POLICIES & BY LAWS

## New Policies for the New Financial Year

Policy Type	Number of policies
Policies with changes Tabled in March	9
Policies with no changes	8
Total Financial Policies	17
Non-Financial Policies	1

## New By-laws for the New Financial Year

New By-law	Phase of By-laws
Knysna Air Quality Management By-law	Draft



# WAY FORWARD

*Preparation of our Annual Performance Report for 2020/21 (For External Audit – as per AG)*

*Preparation of New Process Plan for August 2021*

*Preparations for the Orientation of New Council;*

*Strategic Planning preparation for New IDP Term*

**We Thank You  
Baie Dankie  
Ndiyabulela Enkosi**

