


# Municipal Financial Management Act

## Section 53(1)(c)(ii) – Approval by the Executive Mayor

The Top Layer Service Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Sections 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular No. 13 and the Budgeting and Reporting Regulation for the necessary approval.

Print Name MONDE STRATU

**Municipal Manager of Garden Route District Municipality**

Signature 

Date 10 JUNE 2020

### Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name Memory BOOYSEN

**Executive Mayor of Garden Route District Municipality**

Signature 

Date 10 JUNE 2020

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Weight [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Good Governance and Public Participation	Good Governance	Submit an OPCAR progress report to the MANCOM on a quarterly basis	Number of progress reports submitted to MANCOM quarterly	All	Strategic Manager	4	Number	4	1	1	1	1
TL2	Office of the Municipal Manager	Good Governance and Public Participation	Good Governance	Submit the Top layer SDBIP for 2020/21 for approval by the Mayor within 14 days after the budget has been approved	Top Layer SDBIP for 2020/21 submitted to the Mayor within 14 days after the budget has been approved	All	Performance Manager	1	Number	1	0	0	0	1
TL3	Office of the Municipal Manager	Good Governance and Public Participation	Good Governance	Draft the annual performance report for 2019/20 and submit to the Auditor General by 31 August 2020	Annual performance report for 2019/20 drafted and submitted to the Auditor General by 31 August 2020	All	Performance Manager	1	Number	1	1	0	0	0
TL4	Office of the Municipal Manager	Municipal Transformation and Institutional Development	Good Governance	Develop Individual Performance Management Score cards for the three levels of the Employment Equity Categories by June 2021	Number of Individual Performance Management Scorecards developed by June 2021	All	Performance Manager	New KPI for 2020/21	Number	237	0	12	0	117
TL5	Office of the Municipal Manager	Good Governance and Public Participation	Good Governance	Review the organizational strategic risk register (top 10) and submit to Council by 31 May 2021	Reviewed organizational strategic risk register submitted to Council by 31 May 2021	All	Risk Officer	New KPI for 2020/21	Number	1	0	0	0	1
TL6	Office of the Municipal Manager	Good Governance and Public Participation	Good Governance	Review the Risk based audit plan (RBAP) for 2021/22 and submit to the Audit Committee for consideration by 30 June 2021	RBAP for 2021/22 reviewed and submitted to the Audit Committee by 30 June 2021	All	Chief Audit Executive	1	Number	1	0	0	0	1

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	War d [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q 1	Q 2	Q 3	Q 4
TL7	Office of the Municipal Manager	Municipal Financial Viability and Management	Financial Viability	The percentage of the municipal capital budget spent on capital projects by 30 June 2021 (Actual amount spent on capital projects /Total amount budgeted for capital projects)	% of capital budget spent by 30 June 2021	All	Municipal Manager	95%	Percentage	95	0	0	0	95
TL8	Corporate Services	Municipal Transformation and Institutional Development	Good Governance	Report quarterly to Council on the revision of the Human Resource Policies of the Organisation	Number of reports submitted to Council	All	Executive Manager: Corporate Services	New KPI for 2020/21	Number	4	1	1	1	1
TL9	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Number of people from employment equity target groups that will be appointed in the three highest levels of management during the 2020/21 financial year in compliance with the municipality's approved employment equity plan (senior officials & managers,professionals,technicians and associate professionals)	Number of people that will be appointed in the three highest levels of management in compliance with a municipality's approved employment equity plan (senior officials & managers,professionals,technicians and associate professionals)	All	Executive Manager: Corporate Services	1	Number	1	0	0	0	1
TL10	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Spent 0.5% of personnel budget on training by 30 June 2021 (Actual total training expenditure divided by total personnel budget)	% of the personnel budget spent on training by June 2021	All	Executive Manager: Corporate Services	0.5%	Percentage	0.5	0	0	0	0.5
TL11	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Limit vacancy rate to 10% of budgeted post by 30 June 2021 (Number of funded posts vacant divided by number of budgeted funded posts)	% vacancy rate	All	Executive Manager: Corporate	10%	Percentage	10	0	0	0	10

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Weighted [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q 1	Q 2	Q 3	Q 4
TL12	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Review the organisational structure and submit to Council by 30 June 2021	Organisational structure reviewed and submitted to Council by 30 June 2021	All	Executive Manager: Corporate Services	1	Number	1	0	0	0	1
TL13	Corporate Services	Municipal Transformation and Institutional Development	Good Governance	Compile a Fleet Management Policy for the Organisation and submit to Council for approval by March 2021	Fleet Management Policy developed and submitted to Council by March 2021	All	Executive Manager: Corporate Services	New KPI for 2020/21	Number	1	0	0	1	0
TL14	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Award 16 external bursaries to qualifying candidates by 31 March 2021	Number of external bursaries awarded by March 2021	All	Executive Manager: Corporate Services	16	Number	16	0	0	16	0
TL15	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Create training opportunities for EPWP employees(hard labour) by June 2021	Number of training opportunities created for EPWP appointees by June 2021	All	Executive Manager: Corporate Services	New KPI for 2020/21	Number	50	0	0	0	50
TL16	Corporate Services	Municipal Transformation and Institutional Development	Good Governance	Develop a security policy for the municipality and submit to Council for adoption by 30 March 2021	Developed security policy submitted to Council by 30 March 2021	All	Executive Manager: Corporate Services	New KPI for 2020/21	Number	1	0	0	1	0
TL17	Corporate Services	Municipal Transformation and Institutional Development	Good Governance	Report to Council on the execution of Council resolutions quarterly	Number of reports submitted to Council on a quarterly basis	All	Executive Manager: Corporate Services	New KPI for 2020/21	Number	4	1	1	1	1

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Warf [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL18	Corporate Services	Municipal Transformation and Institutional Development	A Skilled workforce and Community	Develop a implementation plan for the Skills Mecca concept and submit to Mancom by 30 June	Implementation Plan Developed and submitted to Mancom by 30 June 2020	All	Executive Manager: Corporate Services	New KPI for 2020/21	Number	1	0	0	0	1
TL19	Planning and Economic Development	Local Economic Development	Local Economic Development	Development of a Growth and Development Strategy and submit to Council by December 2020	Growth and Development Strategy developed and submitted to Council by December 2020	All	Executive Manager: Planning and Economic Development	New KPI for 2020/21	Number	1	0	1	0	0
TL20	Planning and Economic Development	Local Economic Development	Grow an Inclusive District Economy	Create job opportunities through the Expanded Public Works Programme (EPWP) for the organisation (GRDM) by 30 June 2021	Number of Job opportunities created through the Expanded Public Works Programme (EPWP) by 30 June 2021	All	Executive Manager: Planning and Economic Development	Determined after the final actual for 2019/20	Number	291	0	0	0	291
TL21	Planning and Economic Development	Local Economic Development	Grow an Inclusive District Economy	Development of an Investment Prospectus and submit to Council by December 2020	An Investment Prospectus developed and submitted to Council by December 2020	All	Executive Manager: Planning and Economic Development	New KPI for 2020/21	Number	1	0	1	0	0
TL22	Planning and Economic Development	Good Governance and Public Participation	Good Governance	Compile and submit the final annual report and oversight report for 2019/2020 to Council by 31 December 2020	Final annual report and oversight report for 2019/2020 submitted to Council by 31 December 2020	All	Executive Manager: Planning and Economic Development	1	Number	1	0	1	0	0
TL23	Community Services	Local Economic Development	A Skilled workforce and Community	Job creation through the construction and operation of the Regional Landfill facility	Number of Jobs created by 30 June 2021	All	Executive Manager: Community Service	Determined after the final actual for 2019/20	Number	100	0	50	0	50
TL24	Community Services	Municipal Transformation and Institutional Development	Promote sustainable environmental management and public safety	Compile a strategy to address the inadequate emergency equipment and submit to MANCOM by 31 March 2021	Strategy submitted to MANCOM by March 2021	All	Executive Manager: Community Service	New KPI for 2020/21	Number	1	0	0	1	0

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	War d [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q 1	Q 2	Q 3	Q 4
TL25	Community Services	Good Governance and Public Participation	Healthy and socially stable communities	Raise Public Health Covid 19 awareness through 8 sessions with the communities by 30 June 2021	Number of sessions held by 30 June 2021	All	Executive Manager: Community Service	8	Number	8	2	2	2	2
TL26	Roads and Transport Development	Local Economic Development	A Skilled workforce and Community	Job creation through the Roads Services by June 2021	Number of Jobs created by 30 June 2021	All	Executive Manager: Roads and Transport Development	New KPI for 2020/21	Number	60	0	0	0	60
TL27	Roads and Transport Development	Basic Service Delivery	Financial Viability	Spent 95% of the roads budget allocation by 30 June 2021(Actual expenditure divided by approved allocation received)	% of the roads spent by 30 June 2021	All	Executive Manager: Roads and Transport Development	95%	Percentage	95	0	0	0	95
TL28	Roads and Transport Development	Basic Service Delivery	Bulk Infrastructure and Co-ordination	Reseal 31.24 km of roads by 30 June 2021	Number of km's of roads resealed	All	Executive Manager: Roads and Transport Development	New KPI for 2020/21	Number	31.24	0	0	0	31.24
TL29	Roads and Transport Development	Basic Service Delivery	Bulk Infrastructure and Co-ordination	Regravel 32.73 km of roads by 30 June 2021	Number of km's of roads regravelled by 30 June 2021	All	Executive Manager: Roads and Transport Development	New KPI for 2020/21	Number	32.73	0	0	0	32.73

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Weighted [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
TL30	Financial Services	Municipal Financial Viability and Management	Financial Viability	Financial viability measured in terms of the available cash to cover fixed operating expenditure by 30 June 2021 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))(Audit of AFS)	Number of months that available cash is sufficient to cover the monthly operating expenditure(Audit AFS)	All	Chief Financial Officer	5.2	Number	3	0	3	0	3
TL31	Financial Services	Municipal Financial Viability and Management	Financial Viability	Submit the review of the Long Term Financial Plan to Council to address the financial sustainability of Garden Route District Municipality by December 2020	Long Term Financial Plan submitted to Council by December 2020	All	Chief Financial Officer	New KPI for 2020/21	Number	1	0	1	0	0
TL32	Financial Services	Municipal Financial Viability and Management	Financial Viability	Achieve a current ratio of 1 (Current assets : Current liabilities)	Number of times the municipality can pay back its short term-liabilities with its short-term assets	All	Chief Financial Officer	1	Number	1	0	1	0	0
TL33	Financial Services	Municipal Financial Viability and Management	Good Governance	Develop a Strategic Plan to address the minimization of the use of Consultants within the Department and submit to MANCOM by December 2020	Strategic Plan submitted to MANCOM by December 2020	All	Chief Financial Officer	New KPI for 2020/21	Number	1	0	1	0	0

## Top Layer Service Delivery and Budget Implementation Plan 2020/21

Assist	Directorate [R]	National KPA [R]	Strategic Objectives [R]	KPI Name [R]	Unit of Measurement	Weighted [R]	KPI Owner [R]	Baseline	Target Type [R]	Annual Target	Q 1	Q 2	Q 3	Q 4
TL34	Financial Services	Municipal Financial Viability and Management	Financial Viability	Financial viability measured in terms of the municipality's ability to meet its service debt obligations by 30 June 2021((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% of debt coverage	All	Chief Financial Officer	30%	Percentage	30	0	0	0	30
TL35	Financial Services	Municipal Financial Viability and Management	Financial Viability/Good Governance	Compilation of mid-term(first six months of the financial year)Financial Statements(AFS) for the 2020/2021 financial year and submit to Mancom by 28 February 2021	Compilation and submission of the AFS by 28 February 2021	All	Chief Financial Officer	1	Number	1	0	0	1	0
TL36	Financial Services	Municipal Financial Viability and Management	Financial Viability/Good Governance	Compilation of the Annual Financial Statements(AFS) for the 2019/2020 financial year and submit to the Auditor General(AG) by 31 August 2020	Compilation and submission of the AFS to the AG by 31 August 2020	All	Chief Financial Officer	1	Number	1	1	0	0	0
TL37	Financial Services	Municipal Financial Viability and Management	A Skilled workforce and Community	Annual review of the SCM policy to consider appropriate amendments to support the EPWP mandate(report submitted to Council in May)	Annual review of the SCM policy and report submitted to Council by May 2021	All	Chief Financial Officer	New KPI for 2020/21	Number	1	0	0	0	1



## Capital Budget for the 2020/21 financial year

Directorate [R]	Function [R]	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Ward [R]	July 2020	August 2020	September 2020	October 2020	November 2020	December 2020	January 2021	February 2021	March 2021	April 2021	May 2021	June 2021	Total
Corporate Services	Finance and Administration: Core Function: Information Technology	Upgrade outdated Disaster Recovery Hardware	Internally generated funds	2020/07/01	2020/12/31	All	50 000	50 000	100 000	0	0	200 000	0	0	0	0	0	0	400 000
Corporate Services	Finance and Administration: Core Function: Information Technology	Replace Access Control and Time and Attendance devices to handle access cards	Internally generated funds	2021/02/01	2021/02/28	All	0	0	0	0	0	240 000	0	0	0	0	0	0	240 000
Corporate Services	Finance and Administration: Core Function: Information Technology	Replace outdated Access Points	Internally generated funds	2021/03/01	2021/03/31	All	0	0	0	0	0	30 000	0	0	0	0	0	0	30 000
Corporate Services	Finance and Administration: Core Function: Information Technology	Additional Laptops (15)	Internally generated funds	2020/11/01	2020/11/30	All	0	0	0	0	225 000	0	0	0	0	0	0	0	225 000
Corporate Services	Finance and Administration: Core Function: Information Technology	Printers	Internally generated funds	2020/11/01	2020/11/30	All	0	0	0	0	30 000	0	0	0	0	0	0	0	30 000
Planning and Economic Development	Planning and Development: Core Function: Economic Development/Planning	LED/Tourism Capital items	Internally generated funds	2020/09/01	2020/09/30	All	0	0	30 000	0	0	0	0	0	0	0	0	0	30 000
Office of the Municipal Manager	Executive and Council: Core Function: Mayor and Council	Office Chair	Internally generated funds	2021/01/01	2021/01/31	All	0	0	0	0	0	0	30 000	0	0	0	0	0	30 000
Office of the Municipal Manager	Executive and Council: Core Function: Mayor and Council	Land	Internally generated funds	2021/06/01	2021/06/30	All	0	0	0	0	0	0	0	0	0	0	0	5 000	5 000
Corporate Services	Community and Social Services: Non-core Function: Disaster Management	Ergonomic Chairs for employees with special needs	Internally generated funds	2021/01/01	2021/01/31	All	0	0	0	0	0	0	50 000	0	0	0	0	0	50 000
Community Services	Community and Social Services: Non-core Function: Disaster Management	Evacuation Chairs	Internally generated funds	2021/01/01	2021/01/31	All	0	0	0	0	0	0	20 000	0	0	0	0	0	20 000
Community Services	Public Safety: Core Function: Fire Fighting and Protection	Fire alarm and detectors	Internally generated funds	2021/03/01	2021/03/31	All	0	0	0	0	0	0	0	0	250 000	0	0	0	250 000
Corporate Services	Finance and Administration: Core Function: Human Resources	Big Scanner Machine and Projector	Internally generated funds	2020/10/01	2020/10/31	All	0	0	0	30 000	0	0	0	0	0	0	0	0	30 000
Planning and Economic Development	Sport and Recreation: Core Function: Recreational Facilities	Calitzdorp Spa Roof repair	Internally generated funds	2021/04/01	2021/06/30	All	0	0	0	0	0	0	0	0	0	750 000	0	750 000	1 500 000
Corporate Services	Finance and Administration: Core Function: Administrative and Corporate Support	Pool vehicle	Internally generated funds	2021/02/01	2021/02/28	All	0	0	0	0	0	0	0	300 000	0	0	0	0	300 000

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	July			August		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	24 466 153	3 846 423	0	15 707 445	3 846 423	0
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	18 986	5 813 102	50 000	18 986	5 813 102	50 000
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	206 280	0	0	206 280	0
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	0	980 170	0	0	980 170	0
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	707 552	857 050	0	707 552	857 050	0
Community Services	Public Safety [Core function] - Fire Fighting and Protection	0	1 955 346	0	0	1 955 346	0
Planning and Economic Development	Housing [Core function] - Housing	0	0	0	0	0	0
Community Services	Health [Core function] - Health Services	56 166	2 479 569	0	56 166	2 479 569	0
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	551 393	0	0	551 393	0
Roads and Transport Planning Services	Road Transport [Core function] - Roads	0	278 750	0	0	278 750	0
Community Services	Environmental Protection [Core function] - Pollution Control	9 275	255 631	0	9 275	255 631	0
Planning and Economic Development	Electricity [Core function] - Electricity	0	0	0	0	0	0
Planning and Economic Development	Water Management [Core function] - Water Distribution	0	0	0	0	0	0
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	0	0	0	0	0	0
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	0	0	0	0	0
Planning and Economic Development	Other [Core function] - Tourism	0	176 335	0	0	176 335	0
	<b>TOTAL</b>	<b>25 258 131</b>	<b>17 400 048</b>	<b>50 000</b>	<b>16 499 423</b>	<b>17 400 048</b>	<b>50 000</b>

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	September			October		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	14 519 345	3 846 423	0	14 519 345	3 846 423	0
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	18 986	5 813 102	100 000	18 986	5 813 102	30 000
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	206 280	0	0	206 280	0
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	0	980 170	0	0	980 170	0
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	707 552	857 050	0	707 552	857 050	0
Community Services	Public Safety [Core function] - Fire Fighting and Protection	0	1 955 346	0	0	1 955 346	0
Planning and Economic Development	Housing [Core function] - Housing	0	0	0	0	0	0
Community Services	Health [Core function] - Health Services	56 166	2 479 569	0	56 166	2 479 569	0
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	551 393	30 000	0	551 393	0
Roads and Transport Planning Services	Road Transport [Core function] - Roads	0	278 750	0	0	278 750	0
Community Services	Environmental Protection [Core function] - Pollution Control	9 275	255 631	0	9 275	255 631	0
Planning and Economic Development	Electricity [Core function] - Electricity	0	0	0	0	0	0
Planning and Economic Development	Water Management [Core function] - Water Distribution	0	0	0	0	0	0
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	0	0	0	0	0	0
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	0	0	0	0	0
Planning and Economic Development	Other [Core function] - Tourism	0	176 335	0	0	176 335	0
	<b>TOTAL</b>	<b>15 311 323</b>	<b>17 400 048</b>	<b>130 000</b>	<b>15 311 323</b>	<b>17 400 048</b>	<b>30 000</b>

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	November			December		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	21 164 397	5 402 941	0	18 304 649	3 846 423	0
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	18 986	10 205 710	255 000	18 986	5 813 102	200 000
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	395 546	0	0	206 280	0
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	0	1 883 431	0	0	980 170	0
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	707 552	1 431 589	0	707 552	857 050	0
Community Services	Public Safety [Core function] - Fire Fighting and Protection	0	3 378 641	0	0	1 955 346	0
Planning and Economic Development	Housing [Core function] - Housing	0	0	0	0	0	0
Community Services	Health [Core function] - Health Services	56 166	4 793 104	0	56 166	2 479 569	0
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	935 198	0	0	551 393	0
Roads and Transport Planning Services	Road Transport [Core function] - Roads	0	278 750	0	0	278 750	0
Community Services	Environmental Protection [Core function] - Pollution Control	9 275	465 911	0	9 275	255 631	0
Planning and Economic Development	Electricity [Core function] - Electricity	0	0	0	0	0	0
Planning and Economic Development	Water Management [Core function] - Water Distribution	0	0	0	0	0	0
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	0	0	0	0	0	0
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	0	0	0	0	0
Planning and Economic Development	Other [Core function] - Tourism	0	282 635	0	0	176 335	0
	<b>TOTAL</b>	<b>21 956 375</b>	<b>29 453 457</b>	<b>255 000</b>	<b>19 096 627</b>	<b>17 400 048</b>	<b>200 000</b>

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	January			February		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	14 519 345	3 846 423	30 000	17 821 101	3 846 423	0
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	18 986	5 813 102	70 000	18 986	5 813 102	540 000
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	206 280	0	0	206 280	0
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	0	980 170	0	0	980 170	0
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	707 552	857 050	0	707 552	857 050	0
Community Services	Public Safety [Core function] - Fire Fighting and Protection	0	1 955 346	0	0	1 955 346	0
Planning and Economic Development	Housing [Core function] - Housing	0	0	0	0	0	0
Community Services	Health [Core function] - Health Services	56 166	2 479 569	0	56 166	2 479 569	0
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	551 393	0	0	551 393	0
Roads and Transport Planning Services	Road Transport [Core function] - Roads	0	278 750	0	0	278 750	0
Community Services	Environmental Protection [Core function] - Pollution Control	9 275	255 631	0	9 275	255 631	0
Planning and Economic Development	Electricity [Core function] - Electricity	0	0	0	0	0	0
Planning and Economic Development	Water Management [Core function] - Water Distribution	0	0	0	0	0	0
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	0	0	0	0	0	0
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	0	0	0	0	0
Planning and Economic Development	Other [Core function] - Tourism	0	176 335	0	0	176 335	0
	<b>TOTAL</b>	<b>15 311 323</b>	<b>17 400 048</b>	<b>100 000</b>	<b>18 613 079</b>	<b>17 400 048</b>	<b>540 000</b>

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	March			April		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	20 459 845	3 846 423	0	14 519 345	3 846 423	0
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	18 986	5 813 102	280 000	18 986	5 813 102	0
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	206 280	0	0	206 280	0
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	0	980 170	0	0	980 170	0
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	707 552	857 050	0	707 552	857 050	750 000
Community Services	Public Safety [Core function] - Fire Fighting and Protection	0	1 955 346	0	0	1 955 346	0
Planning and Economic Development	Housing [Core function] - Housing	0	0	0	0	0	0
Community Services	Health [Core function] - Health Services	56 166	2 479 569	0	56 166	2 479 569	0
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	551 393	0	0	551 393	0
Roads and Transport Planning Services	Road Transport [Core function] - Roads	0	278 750	0	0	278 750	0
Community Services	Environmental Protection [Core function] - Pollution Control	9 275	255 631	0	9 275	255 631	0
Planning and Economic Development	Electricity [Core function] - Electricity	0	0	0	0	0	0
Planning and Economic Development	Water Management [Core function] - Water Distribution	0	0	0	0	0	0
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	0	0	0	0	0	0
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	0	0	0	0	0
Planning and Economic Development	Other [Core function] - Tourism	0	176 335	0	0	176 335	0
	<b>TOTAL</b>	<b>21 251 823</b>	<b>17 400 048</b>	<b>280 000</b>	<b>15 311 323</b>	<b>17 400 048</b>	<b>750 000</b>

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	May			June		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)	Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	14 519 345	3 846 423	0	26 509 865	5 297 437	5 000 000
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	18 986	5 813 102	0	18 986	9 152 311	0
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	0	206 280	0	0	242 762	0
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	0	980 170	0	0	1 229 097	0
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	707 552	857 050	0	873 394	3 492 306	750 000
Community Services	Public Safety [Core function] - Fire Fighting and Protection	0	1 955 346	0	0	3 130 734	0
Planning and Economic Development	Housing [Core function] - Housing	0	0	0	0	0	0
Community Services	Health [Core function] - Health Services	56 166	2 479 569	0	56 166	3 204 129	0
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	0	551 393	0	0	637 850	0
Roads and Transport Planning Services	Road Transport [Core function] - Roads	0	278 750	0	165 472 675	165 751 425	0
Community Services	Environmental Protection [Core function] - Pollution Control	9 275	255 631	0	9 275	307 857	0
Planning and Economic Development	Electricity [Core function] - Electricity	0	0	0	0	0	0
Planning and Economic Development	Water Management [Core function] - Water Distribution	0	0	0	0	0	0
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	0	0	0	0	0	0
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	0	0	0	0	4 605 707	0
Planning and Economic Development	Other [Core function] - Tourism	0	176 335	0	0	726 746	0
	<b>TOTAL</b>	<b>15 311 323</b>	<b>17 400 048</b>	<b>0</b>	<b>192 940 361</b>	<b>197 778 360</b>	<b>5 750 000</b>

## Monthly Cashflow for the 2020/21 financial year

Directorate [R]	Function [R]	TOTAL		
		Revenue (R)	Operational Exp. (R)	Capital Exp. (R)
Office of the Municipal Manager	Executive and Council [Core function] - Municipal Manager, Town Secretary and Chief Executive	R217 030 175.00	R49 164 603.00	R5 030 000.00
Financial Services	Finance and Administration [Core function] - Budget and Treasury Office	R 227 826.00	R77 489 046.00	R1 575 000.00
Corporate Services	Finance and Administration [Core function] - Administrative and Corporate Support	R-	R2 701 106.00	R-
Community Services	Community and Social Services [Core function] - Community Halls and Facilities	R-	R12 914 225.00	R-
Planning and Economic Development	Sport and Recreation [Core function] - Recreational Facilities	R8 656 467.00	R13 494 390.00	R1 500 000.00
Community Services	Public Safety [Core function] - Fire Fighting and Protection	R-	R26 062 835.00	R-
Planning and Economic Development	Housing [Core function] - Housing	R-	R-	R-
Community Services	Health [Core function] - Health Services	R673 994.00	R32 792 923.00	R-
Planning and Economic Development	Planning and Development [Core function] - Corporate Wide Strategic Planning (IDPs, LEDs)	R-	R7 086 977.00	R30 000.00
Roads and Transport Planning Services	Road Transport [Core function] - Roads	R165 472 675.00	R168 817 675.00	R-
Community Services	Environmental Protection [Core function] - Pollution Control	R111 300.00	R3 330 078.00	R-
Planning and Economic Development	Electricity [Core function] - Electricity	R-	R-	R-
Planning and Economic Development	Water Management [Core function] - Water Distribution	R-	R-	R-
Planning and Economic Development	Waste Water Management [Core function] - Sewerage	R-	R-	R-
Planning and Economic Development	Waste Management [Core function] - Solid Waste Disposal (Landfill Sites)	R-	R4 605 707.00	R-
Planning and Economic Development	Other [Core function] - Tourism	R-	R2 772 734.00	R-
	<b>TOTAL</b>	<b>R392 172 437.00</b>	<b>R401 232 299.00</b>	<b>R8 135 000.00</b>



## Revenue by Source for the 2020/21 financial year

Line Item (200 chars)	July (R)	August (R)	September (R)	October (R)	November (R)	December (R)	January (R)	February (R)	March (R)	April (R)	May (R)	June (R)	TOTAL (R)
Property rates	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - water revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment	135	135	135	135	135	135	135	135	135	135	135	135	1 620
Interest earned - external investments	2 818	-	-	-	705	1 409	-	2 114	-	-	-	7 046	14 092
Interest earned - outstanding debtors	309	309	309	309	309	309	309	309	309	309	309	309	3 708
Dividends received	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits	-	-	-	-	-	-	-	-	-	-	-	-	-
Licences and permits	9	9	9	9	9	9	9	9	9	9	9	9	108
Agency services	15 389	15 389	15 389	15 389	15 389	15 389	15 389	15 389	15 389	15 389	15 389	15 389	184 668
Transfers and subsidies	52 281	8 713	-	-	43 567	17 427	-	8 713	43 567	-	-	-	174 268
Other revenue	1 142	1 142	1 142	1 142	1 142	1 142	1 142	1 142	1 142	1 142	1 142	1 142	13 704
Gains on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL</b>	<b>R 72 083</b>	<b>R 25 697</b>	<b>R 16 984</b>	<b>R 16 984</b>	<b>R 61 256</b>	<b>R 35 820</b>	<b>R 16 984</b>	<b>R 27 811</b>	<b>R 60 551</b>	<b>R 16 984</b>	<b>R 16 984</b>	<b>R 24 030</b>	<b>R 392 168</b>