

## Toplayer Service Delivery Budget Implementation Plan for 2016/17

Ref	Directorate	IDP Objective	Municipal KPA	KPI	Unit of Measurement	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
1	Office of the Municipal Manager	Promote good governance	Good Governance and IGR	Compile the Risk based audit plan (RBAP) for 2017/18 and submit to the Audit Committee for consideration by 30 June 2017	RBAP for 2017/18 compiled and submitted to the Audit Committee by 30 June 2017	Municipal Manager	Number	1	0	0	0	1
2	Office of the Municipal Manager	Promote good governance	Good Governance and IGR	Submit the updated risk register to the risk management committee by 31 March 2017	Updated risk register submitted to the risk management committee by 31 March 2017	Risk Officer	Number	1	0	0	1	0
3	Office of the Municipal Manager	Promote good governance	Good Governance and IGR	Review the risk management policy that includes the strategy and implementation plan and submit to risk management committee by 31 May 2017	Reviewed risk management policy that includes the strategy and implementation plan submitted to risk management committee by 31 May 2017	Risk Officer	Number	1	0	0	0	1
4	Office of the Municipal Manager	Promote good governance	Good Governance and IGR	Submit the Top layer SDBIP for the 2017/18 budget for approval by the Mayor within 14 days after the budget has been approved	Top Layer SDBIP for the 2017/18 budget submitted to the Mayor within 14 days after the budget has been approved	PMS manager	Number	1	0	0	0	1
5	Office of the Municipal Manager	Promote good governance	Good Governance and IGR	Draft the annual performance report for 2015/16 and submit to the Auditor General by 31 August 2016	Annual performance report for 2015/16 drafted and submitted to the Auditor General by 31 August 2016	PMS manager	Number	1	1	0	0	0
6	Office of the Municipal Manager	Promote good governance	Good Governance and IGR	Facilitate the meetings of the Municipal Public Account Committee (MPAC)	Number of Municipal Public Account Committee (MPAC) meetings held	Municipal Manager	Number	2	0	1	1	0
7	Community Services	Grow the district	LED, Youth LED and Youth Entrepreneurship	Submit the EPWP business plan to the National Minister of Public Works for all internal projects by 30 June 2017	EPWP business plan submitted to the National Minister of Public Works by 30 June 2017	Executive Manager: Community Service	Number	1	0	0	0	1

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8	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Record and refer 85% of all calls received in 2016/17 in the Call Centre (% calculated by the system)	% of calls recorded and referred in 2016/17	Executive Manager: Community Service	Percentage	85		85	85	85	85
9	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Hold quarterly meetings with applicable stakeholders to discuss regional disaster management issues	Number of quarterly meetings held	Executive Manager: Community Service	Number	4		1	1	1	1
10	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Hold quarterly meetings with the Chief Fire Officers in the district	Number of quarterly meetings held	Executive Manager: Community Service	Number	4		1	1	1	1
11	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Execute 2 emergency preparedness exercises by 30 June 2017	Number of emergency preparedness exercises executed by 30 June 2017	Executive Manager: Community Service	Number	2		0	1	0	1
12	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Implement 4 emission testing (air quality) initiatives by 30 June 2017	Number of emission testing (air quality) initiatives implemented by 30 June 2017	Executive Manager: Community Service	Number	4		1	1	1	1
13	Community Services	Healthy and socially stable communities	Municipal Health and Environmental Waste	Hold quarterly meetings with the Eden Air Quality stakeholders forum	Number of quarterly meetings held	Executive Manager: Community Service	Number	4		1	1	1	1
14	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Raise environmental awareness through 4 awareness sessions with the community by 30 June 2017	Number of sessions held by 30 June 2017	Executive Manager: Community Service	Number	4		1	1	1	1

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Ref	Directorate	IDP Objective	Municipal KPA	KPI	Unit of Measurement	KPI Owner	Target Type	Annual Target		Q1	Q2	Q3	Q4
15	Community Services	Healthy and socially stable communities	Municipal Health and Environmental Waste	Raise Public Health awareness through 4 sessions with the community by 30 June 2017	Number of session held by 30 June 2017	Executive Manager: Community Service	Number	8		2	2	2	2
16	Community Services	Healthy and socially stable communities	Municipal Health and Environmental Waste	Publish 4 articles on community services focus areas (municipal health, disaster management, environmental services, etc) in the media by 30 June 2017	Number of articles published in the media by 30 June 2017	Executive Manager: Community Service	Number	4		1	1	1	1
17	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Provide 8 first aid training sessions by 30 June 2017	Number of first aid training sessions provided by 30 June 2017	Executive Manager: Community Service	Number	8		3	1	1	3
18	Community Services	Healthy and socially stable communities	Municipal Health and Environmental Waste	Provide 8 food safety training to the community by 30 June 2017	Number of food safety training sessions provided by 30 June 2017	Executive Manager: Community Service	Number	8		2	2	2	2
19	Community Services	Grow the district	LED, Youth LED and Youth Entrepreneurship	Create job opportunities through the Expanded Public Works Programme (EPWP) by 30 June 2017	Number of Job opportunities created through the Expanded Public Works Programme (EPWP) by 30 June 2017	Executive Manager: Community Service	Number	100		0	0	0	100
20	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Hold quarterly Internal Climate Change Task Team meetings	Number of quarterly meetings held	Executive Manager: Community Service	Number	4		1	1	1	1
21	Community Services	Promote sustainable environmental management and public safety	Environment, Public Safety and Air Quality	Hold quarterly District Waste Management Forum meetings	Number of quarterly meetings held	Executive Manager: Community Service	Number	4		1	1	1	1

### Toplayer Service Delivery Budget Implementation Plan for 2016/17

Ref	Directorate	IDP Objective	Municipal KPA	KPI	Unit of Measurement	KPI Owner	Target Type	Annual Target	Q1	Q2	Q3	Q4
22	Roads Services	Conduct regional bulk infrastructure planning and implement projects, roads maintenance and public transport; manage and develop council fixed assets	Bulk Services, Roads, Public Transport and ICT	Spent 95% of the roads maintenance budget allocation by 30 June 2017 (Actual expenditure divided by approved allocation received)	% of the roads maintenance spent by 30 June 2017	Senior Manager: Roads	Percentage	95	0	48	0	95
23	Financial Services	Conduct regional bulk infrastructure planning and implement projects, roads maintenance and public transport; manage and develop council fixed assets	Bulk Services, Roads, Public Transport and ICT	The percentage of the municipal capital budget spent on capital projects by 30 June 2017 (Actual amount spent on capital projects /Total amount budgeted for capital projects)	% of capital budget spent by 30 June 2017	CFO	Percentage	90	0	0	0	90
24	Financial Services	Ensure financial viability of the Eden District Municipality	Financial viability	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations by 30 June 2017 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	% of debt coverage	CFO	Percentage	30	0	0	0	30

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25	Financial Services	Ensure financial viability of the Eden District Municipality	Financial viability	Financial viability measured in terms of the available cash to cover fixed operating expenditure by 30 June 2017 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	CFO	Number	5.2	0	0	0	5.2
26	Financial Services	Ensure financial viability of the Eden District Municipality	Financial viability	Submit the annual financial statement of 2015/16 to the auditor-General by 31 August 2016	Annual financial statements of 2015/16 submitted by 31 August 2016	CFO	Number	1	1	0	0	0
27	Financial Services	Ensure financial viability of the Eden District Municipality	Financial viability	Achieve a current ratio of 1 (Current assets : Current liabilities)	Number of times the municipality can pay back its short term-liabilities with its short-term assets	CFO	Number	1	0	0	0	1
28	Corporate Services	Build a capacitated workforce and communities	Internal and External Capacity Building	Number of people from employment equity target groups that will be appointed in the three highest levels of management during the 2016/17 financial year in compliance with the municipality's approved employment equity plan	Number of people that will be appointed in the three highest levels of management in compliance with a municipality's approved employment equity plan	Executive Manager: Support Services	Number	0	0	0	0	0
29	Corporate Services	Build a capacitated workforce and communities	Internal and External Capacity Building	Spent 0.5% of personnel budget on training by 30 June 2017 (Actual total training expenditure divided by total personnel budget)	% of the personnel budget spent	Executive Manager: Support Services	Percentage	0.5	0	0	0	0.5

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30	Corporate Services	Build a capacitated workforce and communities	Internal and External Capacity Building	Limit vacancy rate to 10% of budgeted post by 30 June 2017 (Number of funded posts vacant divided by number of budgeted funded posts)	% vacancy rate	Executive Manager: Support Services	Percentage	10		10	10	10	10
31	Corporate Services	Build a capacitated workforce and communities	Internal and External Capacity Building	Review the organisational structure and submit to Council by 30 June 2017	Organisational structure reviewed and submitted to Council by 30 June 2017	Executive Manager: Support Services	Number	1		0	0	0	1
32	Corporate Services	Build a capacitated workforce and communities	Internal and External Capacity Building	Award 2 external bursaries to qualifying candidates by 31 March 2017	Number of external bursaries awarded	Executive Manager: Support Services	Number	2		0	0	2	0
33	Corporate Services	Promote good governance	Good Governance and IGR	Compile and submit the final annual report and oversight report for 2015/16 to Council by 31 March 2017	Final annual report and oversight report for 2015/16 submitted to Council	Executive Manager: Support Services	Number	1		0	0	1	0

**Capital projects for the 2016/17 financial year**

Ref	Sub Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
1	ICT Services	Finance and Administration	Maintaining, replacing and purchasing IT Equipment	Own Funds			62,500			62,500			62,500			62,500	250,000
2	Resorts	Sport and Recreation	Sewerage Tank	Own Funds			30,000			30,000			30,000			30,000	120,000
3	Emergency Services	Public Safety	Maintaining, replacing and purchasing Fire Fighting Equipment	Own Funds			50,000			50,000			50,000			50,000	200,000
4	Support Services: Auxiliary Services	Finance and Administration	Clock In System	Own Funds			12,500			12,500			12,500			12,500	50,000
5	Support Services: Auxiliary Services	Finance and Administration	Archives and Registry	Own Funds			6,250			6,250			6,250			6,250	25,000
6	Support Services: Auxiliary Services	Finance and Administration	Early warning system	Own Funds			10,000			10,000			10,000			10,000	40,000
7	Support Services: Auxiliary Services	Finance and Administration	Archives and Registry	Own Funds			10,000			10,000			10,000			10,000	40,000
8	Emergency Services	Public Safety	Transport	Own Funds									155,000				155,000
9	Emergency Services	Public Safety	Early warning system	Own Funds			100,000			100,000			100,000			100,000	400,000
10	Emergency Services	Public Safety	Fire Fighting Emergency Equipment	Own Funds			53,750			53,750			53,750			53,750	215,000
11	Municipal Health and Environmental Services	Environmental Protection	Air Quality Management	Own Funds			107,500			107,500			107,500			107,500	430,000
12	Municipal Health and Environmental Services	Environmental Protection	Air Quality Management	Own Funds			12,500			12,500			12,500			12,500	50,000
13	Regional Planning and Properties	Planning and Development	Modify Council Chambers	Own Funds			175,000			175,000			175,000			175,000	700,000
14	Regional Planning and Properties	Planning and Development	Modify and Upgrade Council Buildings/Resorts	Own Funds			437,500			437,500			437,500			437,500	1,750,000
15	Support Services: Auxiliary Services	Finance and Administration	Security Measures	Own Funds			45,000			45,000			45,000			45,000	180,000
16	Data	Finance and Administration	Furniture & Fittings	Own Funds			5,400										5,400
17	SCM	Finance and Administration	Furniture & Fittings	Own Funds						10,800							10,800
18	Expenditure	Finance and Administration	Furniture & Fittings	Own Funds			8,100										8,100
19	Expenditure	Finance and Administration	Furniture & Fittings	Own Funds			10,800										10,800
20	Expenditure	Finance and Administration	Furniture & Fittings	Own Funds			4,000										4,000
21	Human Resources	Finance and Administration	Equipment Task	Own Funds			8,000										8,000
22	Emergency Services	Public Safety	Equipment Emergency Services	Own Funds						15,000							15,000
23	Emergency Services	Public Safety	Furniture & Fittings	Own Funds						45,000							45,000
24	Emergency Services	Public Safety	Equipment Emergency Services	Own Funds			1,500										1,500
25	Emergency Services	Public Safety	Equipment Emergency Services	Own Funds			600										600
26	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			9,431										9,431
27	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			2,700										2,700

**Capital projects for the 2016/17 financial year**

Ref	Sub Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
28	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			5,000										5,000
29	Municipal Health and Environmental Services	Health	Equipment Health	Own Funds			4,590										4,590
30	Municipal Health and Environmental Services	Health	Equipment Health	Own Funds			22,500										22,500
31	Municipal Health and Environmental Services	Health	Equipment Health	Own Funds			1,200										1,200
32	Support Services: Auxiliary Services	Finance and Administration	Furniture & Fittings	Own Funds			5,000										5,000
33	Support Services: Auxiliary Services	Finance and Administration	Equipment Registry	Own Funds			4,000										4,000
34	Support Services: Committee Services	Finance and Administration	Equipment Committee Services	Own Funds			5,000										5,000
35	Support Services: Auxiliary Services	Finance and Administration	Equipment Registry	Own Funds			2,000										2,000
36	Support Services: Auxiliary Services	Executive and Council	Equipment Council General	Own Funds			12,000										12,000
37	Support Services: Committee Services	Finance and Administration	Equipment Committee Services	Own Funds			5,000			5,000			5,000			5,000	20,000
38	Support Services: Committee Services	Finance and Administration	Equipment Committee Services	Own Funds			5,000										5,000
39	Support Services: Auxiliary Services	Executive and Council	Furniture & Fittings	Own Funds			50,000			50,000			50,000			50,000	200,000
40	Resorts	Community and Social Services	Equipment Resorts	Own Funds			45,000			45,000			45,000			45,000	180,000
41	Resorts	Community and Social Services	Equipment Resorts	Own Funds			7,500										7,500
42	Resorts	Community and Social Services	Equipment Resorts	Own Funds			3,000										3,000
43	Resorts	Community and Social Services	Equipment Resorts	Own Funds			20,000			20,000			20,000			20,000	80,000
44	Resorts	Community and Social Services	Equipment Resorts	Own Funds			5,000										5,000
45	Resorts	Community and Social Services	Equipment Resorts	Own Funds			12,500			12,500			12,500			12,500	50,000
46	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			2,000										2,000
47	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			6,941										6,941
48	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			11,571										11,571
49	Municipal Health and Environmental Services	Health	Furniture & Fittings	Own Funds			8,685										8,685



**Capital projects for the 2016/17 financial year**

Ref	Sub Directorate	Function	Project Description	Funding Source	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Jun-17	Total
50	Municipal Health and Environmental Services	Health	Equipment Health	Own Funds			3,200										3,200
51	Municipal Health and Environmental Services	Health	Equipment Health	Own Funds			3,189										3,189
52	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			1,500										1,500
53	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			3,500										3,500
54	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			450										450
55	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			2,000										2,000
56	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			2,672										2,672
57	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			2,400										2,400
58	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			5,345										5,344
59	Municipal Health and Environmental Services	Health	Furniture & Fittings Health	Own Funds			3,920										3,920
60	Municipal Health and Environmental Services	Environmental Protection	Furniture & Fittings Environmental Protection	Own Funds			5,000			5,000			5,000			5,000	20,000

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	July			August		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council		210,000			210,000	
Internal audit	Internal Audit		138,200			138,200	
Performance management	Executive and Council		57,400			57,400	
Risk Management	Executive and Council		44,000			44,000	
Council General	Executive and Council	52,104,000	2,460,000		1,760,000	2,460,000	
CFO	Finance and Administration		349,750			349,750	
AFS	Finance and Administration		273,600			273,600	
BTO	Finance and Administration		395,000			395,000	
SCM	Finance and Administration		368,500			368,500	
Finance Interns	Finance and Administration		104,180			104,180	
Executive Manager: Support Services	Finance and Administration		252,460			252,460	
Strategic Services	Planning and Development		80,000			80,000	
IDP/IGR and Public Participation	Planning and Development		107,700			107,700	
LED	Planning and Development		151,131			151,131	
Tourism	Planning and Development		113,256			113,256	
ICT Services	Finance and Administration		756,241			756,241	
Support Services: Committee Services	Finance and Administration		174,796			174,796	
Human Resources	Finance and Administration		660,700			660,700	
Support Services: Auxiliary Services	Finance and Administration		520,520			520,520	
Legal Services	Finance and Administration		114,944			114,944	
Task Unit	Finance and Administration		25,784			25,784	
Communication	Finance and Administration		147,476			147,476	
Executive Manager: Community Services	Health		165,200			165,200	
Bulk Infrastructure	Waste Management		150,210			150,210	
Emergency Services	Public Safety		1,500,000			1,500,000	
EPWP	Other		100,000			100,000	
Municipal Health and Environmental Services	Health	20,000	1,800,000		15,000	1,800,000	
Resorts	Sport and Recreation	600,000	980,000		500,000	980,000	
Regional Planning and Properties	Planning and Development		325,950			325,950	
Technical Maintenance and Mechanical Services	Road Transport		197,000			197,000	
Environmental Protection	Environmental Protection		161,000			161,000	
Bulk Infrastructure	Water Management		67,270			67,270	
<b>TOTAL</b>		<b>52,724,000</b>	<b>12,952,268</b>	<b>0</b>	<b>2,275,000</b>	<b>12,952,268</b>	<b>0</b>

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	September			October		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council		210,000			210,000	
Internal audit	Internal Audit		138,200			138,200	
Performance management	Executive and Council		57,400			57,400	
Risk Management	Executive and Council		44,000			44,000	
Council General	Executive and Council	1,760,000	2,460,000	377,623	1,860,000	2,460,000	
CFO	Finance and Administration		349,750			349,750	
AFS	Finance and Administration		273,600			273,600	
BTO	Finance and Administration		395,000			395,000	
SCM	Finance and Administration		368,500			368,500	
Finance Interns	Finance and Administration		104,180			104,180	
Executive Manager: Support Services	Finance and Administration		252,460			252,460	
Strategic Services	Planning and Development		80,000			80,000	
IDP/IGR and Public Participation	Planning and Development		107,000			107,000	
LED	Planning and Development		151,131			151,131	
Tourism	Planning and Development		113,256			113,256	
ICT Services	Finance and Administration		756,241	62,500		756,241	
Support Services: Committee Services	Finance and Administration		174,796			174,796	
Human Resources	Finance and Administration		660,700			660,700	
Support Services: Auxiliary Services	Finance and Administration		520,520	83,750		520,520	
Legal Services	Finance and Administration		114,944			114,944	
Task Unit	Finance and Administration	503,042	25,784			25,784	
Communication	Finance and Administration		147,476			147,476	
Executive Manager: Community Services	Health		165,200			165,200	
Bulk Infrastructure	Waste Management		150,210			150,210	
Emergency Services	Public Safety		1,750,000	203,750		1,500,000	
EPWP	Other		100,000			100,000	
Municipal Health and Environmental Services	Health	15,000	1,800,000		20,000	1,800,000	
Resorts	Sport and Recreation	400,000	980,000	467,500	450,000	980,000	
Regional Planning and Properties	Planning and Development		325,950			325,950	
Technical Maintenance and Mechanical Services	Road Transport		197,000			197,000	
Environmental Protection	Environmental Protection	14,000	161,000	120,000	11,000	161,000	
Bulk Infrastructure	Water Management		67,270			67,270	
<b>TOTAL</b>		<b>2,692,042</b>	<b>13,201,568</b>	<b>1,315,123</b>	<b>2,341,000</b>	<b>12,951,568</b>	<b>0</b>

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	November			December		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council		257,011			210,000	
Internal audit	Internal Audit		222,192			138,200	
Performance management	Executive and Council		91,600			57,400	
Risk Management	Executive and Council		69,500			44,000	
Council General	Executive and Council	49,460,000	3,460,000		5,131,956	2,460,000	377,623
CFO	Finance and Administration		418,631			349,750	
AFS	Finance and Administration		291,878			273,600	
BTO	Finance and Administration		730,000			395,000	
SCM	Finance and Administration		612,250			368,500	
Finance Interns	Finance and Administration		104,180			104,180	
Executive Manager: Support Services	Finance and Administration		292,062			252,460	
Strategic Services	Planning and Development		126,800			80,000	
IDP/IGR and Public Participation	Planning and Development		168,108			107,000	
LED	Planning and Development		235,568			151,131	
Tourism	Planning and Development		163,264			113,256	
ICT Services	Finance and Administration		1,002,763			756,241	62,500
Support Services: Committee Services	Finance and Administration		274,608			174,796	
Human Resources	Finance and Administration		955,443			660,700	
Support Services: Auxiliary Services	Finance and Administration		715,917			520,520	83,750
Legal Services	Finance and Administration		180,932			114,944	
Task Unit	Finance and Administration		39,168			25,784	
Communication	Finance and Administration		223,298			147,476	
Executive Manager: Community Services	Health		256,400			165,200	
Bulk Infrastructure	Waste Management		232,076			150,210	
Emergency Services	Public Safety		7,751,200			2,000,000	203,750
EPWP	Other		280,365			100,000	
Municipal Health and Environmental Services	Health	15,000	4,428,251		15,000	1,800,000	
Resorts	Sport and Recreation	350,000	1,951,332		900,000	980,000	467,500
Regional Planning and Properties	Planning and Development		419,905			325,950	
Technical Maintenance and Mechanical Services	Road Transport		197,000			197,000	
Environmental Protection	Environmental Protection	7,000	251,189		30,000	161,000	120,000
Bulk Infrastructure	Water Management		110,219			67,270	
<b>TOTAL</b>		<b>49,832,000</b>	<b>26,513,113</b>	<b>0</b>	<b>6,076,956</b>	<b>13,451,568</b>	<b>1,315,123</b>

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	January			February		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council		210,000			210,000	
Internal audit	Internal Audit		207,009			138,200	
Performance management	Executive and Council		77,000			77,000	
Risk Management	Executive and Council		44,000			44,000	
Council General	Executive and Council	5,641,956	3,908,000		1,770,000	3,460,000	
CFO	Finance and Administration		377,000			377,000	
AFS	Finance and Administration		273,600			273,600	
BTO	Finance and Administration		571,000			571,000	
SCM	Finance and Administration		388,150			388,150	
Finance Interns	Finance and Administration		104,180			104,180	
Executive Manager: Support Services	Finance and Administration		332,460			252,460	
Strategic Services	Planning and Development		80,000			80,000	
IDP/IGR and Public Participation	Planning and Development		107,000			107,000	
LED	Planning and Development		151,131			151,131	
Tourism	Planning and Development		113,256			113,256	
ICT Services	Finance and Administration		756,241			756,241	
Support Services: Committee Services	Finance and Administration		174,796			174,796	
Human Resources	Finance and Administration		691,285			691,285	
Support Services: Auxiliary Services	Finance and Administration		520,520			520,520	
Legal Services	Finance and Administration		114,944			114,944	
Task Unit	Finance and Administration		25,784			25,784	
Communication	Finance and Administration		147,476			147,476	
Executive Manager: Community Services	Health		165,200			165,200	
Bulk Infrastructure	Waste Management		150,210			150,210	
Emergency Services	Public Safety		1,500,000			1,500,000	
EPWP	Other		100,000			100,000	
Municipal Health and Environmental Services	Health	10,000	1,800,000		10,000	1,800,000	
Resorts	Sport and Recreation	900,000	980,000		400,000	980,000	
Regional Planning and Properties	Planning and Development		371,379			371,379	
Technical Maintenance and Mechanical Services	Road Transport		197,000			197,000	
Environmental Protection	Environmental Protection		161,000			161,000	
Bulk Infrastructure	Water Management		67,270			67,270	
<b>TOTAL</b>		<b>6,551,956</b>	<b>14,866,891</b>	<b>0</b>	<b>2,180,000</b>	<b>14,270,082</b>	<b>0</b>

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	March			April		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council		210,000			425,490	
Internal audit	Internal Audit		138,200			138,200	
Performance management	Executive and Council		77,000			77,000	
Risk Management	Executive and Council		44,000			44,000	
Council General	Executive and Council	49,604,000	3,384,900	377,623	1,905,000	3,460,000	
CFO	Finance and Administration		377,000			377,000	
AFS	Finance and Administration		273,600			273,600	
BTO	Finance and Administration		571,000			571,000	
SCM	Finance and Administration		388,150			388,150	
Finance Interns	Finance and Administration		104,180			104,180	
Executive Manager: Support Services	Finance and Administration		252,460			417,820	
Strategic Services	Planning and Development		80,000			80,000	
IDP/IGR and Public Participation	Planning and Development		107,000			107,000	
LED	Planning and Development		151,131			151,131	
Tourism	Planning and Development		113,256			113,256	
ICT Services	Finance and Administration		756,241	62,500		756,242	
Support Services: Committee Services	Finance and Administration		174,796			174,796	
Human Resources	Finance and Administration		691,285			691,285	
Support Services: Auxiliary Services	Finance and Administration		520,520	83,750		520,520	
Legal Services	Finance and Administration		114,944			114,944	
Task Unit	Finance and Administration		25,784			25,784	
Communication	Finance and Administration		147,476			147,476	
Executive Manager: Community Services	Health		165,200			330,830	
Bulk Infrastructure	Waste Management		150,210			150,210	
Emergency Services	Public Safety		2,000,000	358,750		1,500,000	
EPWP	Other		100,000			100,000	
Municipal Health and Environmental Services	Health	15,000	1,800,000		20,000	1,800,000	
Resorts	Sport and Recreation	500,000	980,000	467,500	400,000	980,000	
Regional Planning and Properties	Planning and Development		371,379			371,379	
Technical Maintenance and Mechanical Services	Road Transport		197,000			197,000	
Environmental Protection	Environmental Protection		161,000	120,000		161,000	
Bulk Infrastructure	Water Management		67,270			67,270	
<b>TOTAL</b>		<b>50,119,000</b>	<b>14,694,982</b>	<b>1,470,123</b>	<b>2,325,000</b>	<b>14,816,563</b>	<b>0</b>

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	May			June		
		Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council		210,000			210,000	
Internal audit	Internal Audit		138,200			138,200	
Performance management	Executive and Council		77,000			77,456	
Risk Management	Executive and Council		44,000			43,954	
Council General	Executive and Council	1,905,000	2,460,000		2,863,184	2,460,000	377,626
CFO	Finance and Administration		790,400			381,175	
AFS	Finance and Administration		273,600			273,600	
BTO	Finance and Administration		571,000			570,002	
SCM	Finance and Administration		388,150			388,100	
Finance Interns	Finance and Administration		104,180			104,291	
Executive Manager: Support Services	Finance and Administration		252,460			252,460	
Strategic Services	Planning and Development		80,000			80,000	
IDP/IGR and Public Participation	Planning and Development		107,000			114,999	
LED	Planning and Development		151,131			151,131	
Tourism	Planning and Development		113,256			113,262	
ICT Services	Finance and Administration		756,242			756,246	62,500
Support Services: Committee Services	Finance and Administration		174,796			174,800	
Human Resources	Finance and Administration		691,285			691,291	
Support Services: Auxiliary Services	Finance and Administration		520,520			520,487	83,750
Legal Services	Finance and Administration		114,944			114,946	
Task Unit	Finance and Administration		25,784			25,784	
Communication	Finance and Administration		147,476			147,480	
Executive Manager: Community Services	Health		165,200			165,190	
Bulk Infrastructure	Waste Management		150,210			150,217	
Emergency Services	Public Safety		1,500,000			1,500,000	203,750
EPWP	Other		100,000			100,000	
Municipal Health and Environmental Services	Health	25,000	1,800,000		17,007	1,800,000	
Resorts	Sport and Recreation	400,000	980,000		487,952	980,000	467,500
Regional Planning and Properties	Planning and Development		371,379			371,339	
Technical Maintenance and Mechanical Services	Road Transport		197,000			197,000	
Environmental Protection	Environmental Protection		161,000		93,000	161,000	120,000
Bulk Infrastructure	Water Management		67,270			67,231	
<b>TOTAL</b>		<b>2,330,000</b>	<b>13,683,483</b>	<b>0</b>	<b>3,461,143</b>	<b>13,281,641</b>	<b>1,315,126</b>

**Monthly Cashflow for the 2016/17 financial year**

Line Item	Function	TOTAL		
		Revenue	Operational Exp.	Capital Exp.
Municipal Manager	Executive and Council	0	2,782,501	0
Internal audit	Internal Audit	0	1,811,201	0
Performance management	Executive and Council	0	841,056	0
Risk Management	Executive and Council	0	553,454	0
Council General	Executive and Council	175,765,096	34,892,900	1,510,495
CFO	Finance and Administration	0	4,846,956	0
AFS	Finance and Administration	0	3,301,478	0
BTO	Finance and Administration	0	6,130,002	0
SCM	Finance and Administration	0	4,783,600	0
Finance Interns	Finance and Administration	0	1,250,271	0
Executive Manager: Support Services	Finance and Administration	0	3,314,482	0
Strategic Services	Planning and Development	0	1,006,800	0
IDP/IGR and Public Participation	Planning and Development	0	1,354,507	0
LED	Planning and Development	0	1,898,009	0
Tourism	Planning and Development	0	1,409,086	0
ICT Services	Finance and Administration	0	9,321,421	250,000
Support Services: Committee Services	Finance and Administration	0	2,197,368	0
Human Resources	Finance and Administration	0	8,406,659	0
Support Services: Auxiliary Services	Finance and Administration	0	6,441,605	335,000
Legal Services	Finance and Administration	0	1,445,318	0
Task Unit	Finance and Administration	503,042	322,793	0
Communication	Finance and Administration	0	1,845,539	0
Executive Manager: Community Services	Health	0	2,239,220	0
Bulk Infrastructure	Waste Management	0	1,884,393	0
Emergency Services	Public Safety	0	25,501,200	970,000
EPWP	Other	0	1,380,365	0
Municipal Health and Environmental Services	Health	197,007	24,228,251	0
Resorts	Sport and Recreation	6,287,952	12,731,332	1,870,000
Regional Planning and Properties	Planning and Development	0	4,277,889	0
Technical Maintenance and Mechanical Services	Road Transport	0	2,364,000	0
Environmental Protection	Environmental Protection	155,000	2,022,189	480,000
Bulk Infrastructure	Water Management	0	850,150	0
<b>TOTAL</b>		<b>182,908,098</b>	<b>177,635,994</b>	<b>5,415,495</b>



**Revenue by Source for the 2016/17 financial year**

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Equitable Share	47,394,000				47,300,000				47,400,000				<b>142,094,000</b>
Rental of Facilities and Equipment	90,000	100,000	100,000	100,000	130,000	160,000	214,000	160,000	130,000	110,000	65,000	65,332	<b>1,424,332</b>
Interest Earned External Investments	400,000	500,000	500,000	600,000	600,000	500,000	1,000,000	500,000	600,000	600,000	600,000	1,573,700	<b>7,973,700</b>
Interest Earned Outstanding Debtors	60,000	60,000	60,000	60,000	60,000	60,000	70,000	70,000	70,000	75,000	75,000	79,484	<b>799,484</b>
Government Grants and Subsidies	4,134,000				300,000				300,000				<b>4,734,000</b>
Income Agency Services	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,230,000	1,230,000	1,230,000	1,210,000	<b>14,500,000</b>
Sundry Income	512,000	1,012,000	1,012,000	675,000	1,215,000	1,012,000	1,012,000	675,000	1,012,000	1,012,000	675,000	1,558,582	<b>11,382,582</b>
<b>TOTAL</b>	<b>R 53,790,000</b>	<b>R 2,872,000</b>	<b>R 2,872,000</b>	<b>R 2,635,000</b>	<b>R 50,805,000</b>	<b>R 2,932,000</b>	<b>R 3,496,000</b>	<b>R 2,605,000</b>	<b>R 50,742,000</b>	<b>R 3,027,000</b>	<b>R 2,645,000</b>	<b>R 4,487,098</b>	<b>R 182,908,098</b>